

### FINANCE AND BUDGET COMMITTEE

**April 17, 2020** 

### ACCOUNTANTS' REPORT ON APPLICATION OF AGREED-UPON PROCEDURES, NCAA COMPLIANCE REPORT

#### **REQUEST:**

Acceptance of the Accountants' Report on Application of Agreed-Upon Procedures, NCAA Compliance Report for the year ended June 30, 2019.

#### **FACTS:**

Each year, Western Kentucky University contracts with our external auditing firm to issue a report on agreed-upon procedures to assist the University with respect to complying with the NCAA Constitution Article 3.2.4.15. The agreed-upon procedures were completed by Crowe, LLP for the fiscal year ended June 30, 2019 in accordance with attestation standards established by the American Institute of Certified Public Accountants. The Schedule of Revenues and Expenses of intercollegiate athletics operations was prepared by staff in the Office of Athletics Business Affairs who are responsible for compliance with the NCAA Constitution Article 3.2.4.15. A listing of procedures performed by Crowe, LLP, along with associated findings, is included in Attachment A of the report.

Crowe, LLP's procedures do not constitute an audit or review and, therefore, does not contain an opinion on compliance with the NCAA Constitution Article 3.2.4.15. It provides information intended for use by the Board of Regents, management of Western Kentucky University, and any authorized representative of the National Collegiate Athletic Association solely for reporting with respect to procedures described within the report.

#### **RECOMMENDATION:**

President Timothy C. Caboni recommends that the Board of Regents accept the "Independent Accountant's Report on Applying Agreed-Upon Procedures" as required by the NCAA Constitution Article 3.2.4.15 for the year ended June 30, 2019.

#### **MOTION:**

Accept the Independent Accountant's Report on Applying Agreed-Upon Procedures for NCAA Compliance for the year ended June 30, 2019.

### WESTERN KENTUCKY UNIVERSITY INTERCOLLEGIATE ATHLETICS DEPARTMENT

INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING AGREED-UPON PROCEDURES
June 30, 2019

### WESTERN KENTUCKY UNIVERSITY INTERCOLLEGIATE ATHLETICS DEPARTMENT Bowling Green, Kentucky

#### AGREED UPON PROCEDURES REQUIRED BY THE NCAA June 30, 2019

#### CONTENTS

INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING AGREED-UPON PROCEDURES	1
SCHEDULE OF REVENUE AND EXPENSES (UNAUDITED)	2
NOTES TO SCHEDULE OF REVENUE AND EXPENSES (UNAUDITED)	4
ATTACHMENT A – NCAA AUP REVENUE AND EXPENSE PROCEDURES	5
ATTACHMENT R - NCAA ALIP YEAR-OVER-YEAR ANALYTICAL COMPARISON	24



### INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING AGREED-UPON PROCEDURES

Dr. Timothy Caboni, President Western Kentucky University Bowling Green, Kentucky

We have performed the procedures enumerated below, which were agreed to by the President of Western Kentucky University ("the University"), and the National Collegiate Athletic Association ("NCAA") solely to assist the specified parties in evaluating the University's compliance with the NCAA Constitution Article 3.2.4.15 during the year ended June 30, 2019. The University's management is responsible for the Schedule of Revenue and Expenses of intercollegiate athletics operations ("Schedule") and the Schedule's compliance with those requirements. The sufficiency of these procedures is solely the responsibility of those parties specified in this report. Consequently, we make no representation regarding the sufficiency of the procedures described in the attached listing of procedures and findings either for the purpose for which this report has been requested or for any other purpose.

The procedures that we performed and our findings are included in Attachment A.

This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. We were not engaged to and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion on the compliance of the accompanying Schedule of Revenue and Expenses of Western Kentucky University intercollegiate athletic programs with the NCAA Constitution Article 3.2.4.15. Accordingly, we do not express such an opinion. or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information and use of the President of Western Kentucky University and the NCAA and is not intended to be and should not be used by anyone other than these specified parties.

Crowe LLP

Louisville, Kentucky January 8, 2020

WESTERN KENTUCKY UNIVERSITY
INTERCOLLEGIATE ATHLETICS DEPARTMENT
SCHEDULE OF REVENUE AND EXPENSES
For the Year Ended June 30, 2019
(Unaudited)

Prepared by Management of Western Kentucky University (Continued)

WESTERN KENTUCKY UNIVERSITY
INTERCOLLEGIATE ATHLETICS DEPARTMENT
SCHEDULE OF REVENUE AND EXPENSES
For the Year Ended June 30, 2019
(Unaudited)

<u>Total</u>	\$ 6,599,227 601,707	5,661,571	40,275	4,123,836	21,588	275,975	605,600	2,417,101	573,786	1,537,223	1,065,843	487,511	118,874	2,894,805	1	901,293	721,584	371,515	390,468	1,360,339	100,000	30,770,12	5
Non- Program <u>Specific</u>	\$ 201,874	ľ	1	3,195,037	19,859	ı	1	•	1	1,047,745	468,989	•	118,874	2,894,805	1	901,293	711,344	364,280	ı	906,250	7 000 07	000,000,01	\$
Other <u>Sports</u>	\$ 2,382,978 15,566	1,474,341	15,864	55,646	1	ŀ	144,585	809,236	245,019	123,437	292,502	274,801	•	ľ	1	,	150	7,061	53,688	108,898		6,003,772	4
Women's <u>Basketball</u>	\$ 497,828 21,141	490,763	2,968	74,847	ı	ı	88,603	234,701	28,174	97,500	64,812	42,376	1	r	•	ı	805	1	25,660	35,765		1,705,845	\$
Men's <u>Basketball</u>	\$ 518,628 265,000	1,381,044	7,190	198,616	ı	1	174,970	642,388	36,157	115,007	23,408	128,427	ı	1	ŧ	1	640	1	79,887	50,797	1 2 000	3,522,159	\$
Football	\$ 2,997,919 300,000	2,315,423	14,253	599,690	1.729	275,975	197,442	730,776	264,436	153,534	216,132	41,907	1	•	1	•	8,645	174	231,233	258,629	1 00 00 0	8,007,897	•
<u>D</u>	Summary of Expenses: 20 Athletic student aid 21 Guarantees			<ul> <li>Support starradministrative salaries, benefits         and bonuses paid by the University and         related entities</li> </ul>	25 Support staff/administrative other compensation and benefits paid by a third-party	26 Severance payments					31 Fund raising, marketing and promotion				35 Direct overhead and administrative expenses	36 Indirect institutional support		38 Memberships and dues		40 Other operating expenses	41 Bowl expenses	Lotal operating expenses	(under) expenses

Prepared by Management of Western Kentucky University

### Western Kentucky University NOTES TO SCHEDULE OF REVENUES AND EXPENSES (unaudited) June 30, 2019

#### NOTE 1 - CONTRIBUTIONS FROM THE WESTERN KENTUCKY UNIVERSITY FOUNDATIONS

The Western Kentucky University Foundation receives gifts and contributions that are restricted for the related athletics programs. The Hilltopper Athletic Foundation ("HAF") raises funds for the intercollegiate athletics program and transfers them to the University when needed. The Western Kentucky University Foundation holds accounts for the Touchdown Club and Men's Basketball Athletic Director Fund. All athletics related revenues and expenses from the WKU Foundation, HAF and College Heights Foundation are included in the Schedule of Revenues and Expenses.

#### **NOTE 2 - CAPITAL ASSETS**

Assets acquired, depreciated and disposed of for athletic purposes follow the University's capitalization policy of \$5,000. All capital assets, as defined by University policy, are recorded at cost at the date of acquisition, or, if donated, at fair value at the date of donation. Depreciation is computed using the straight-line method over the estimated useful life of the asset and is not allocated to functional expense categories. Assets capitalized under leases are amortized over the estimated useful life of the asset, or the lease term, whichever is shorter. Routine repairs and maintenance are charged to operating expense in the year in which the expense was incurred.

#### NOTE 3 - LONG TERM DEBT

For the year ended June 30, 2019, there was outstanding intercollegiate athletics debt associated with the renovation of Diddle Arena and maintained by the University totaling \$17,680,000.

Future payment requirements for the outstanding debt as of June 30, 2019 are as follows:

Year ending June 30	<u>Principal</u>	<u>Interest</u>
2020	2,340,000	644,255
2021 2022	2,500,000 2,525,000	568,205 480,705
2023	2,415,000	392,330
2024 2025-2026	2,520,000 5,380,000	302,975 315,231
	<u>\$ 17,680,000</u>	<u>\$ 2,703,701</u>

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

#### **Procedures**

#### Revenue Procedures

1. Before the commencement of fieldwork, determine that the amounts reported on the Schedule agree to the institution's general ledger. Recalculate totals.

Results: No exceptions noted.

2. Compare and agree each operating revenue category reported in the Schedule during the reporting period to supporting statements provided by the institution.

Results: No exceptions noted.

3. Compare and agree a haphazard sample of 5 operating revenue receipts obtained from the above operating revenue supporting statements to adequate supporting documentation (such as payment receipts, posting general and daily balancing report).

Results: We performed specific revenue procedures detailed below for all categories that were equal to or greater than 4% of total revenues. No other category exceeded this threshold, therefore, the procedures enumerated above are not applicable.

4. Compare each major revenue account over 10% of the total revenues to prior period amounts and budget estimates. Obtain and document an explanation of any significant variations over 10% from the prior year. Report the analysis as a supplement to the final agreed upon procedures report.

Results: There was one revenue category on the Schedule of Revenues and Expenses that were greater than 10% of total revenues and had a variance greater than 10% from prior year balances.

• Indirect Institutional Support increased \$448,855 or 13.4% from the prior year. The indirect institutional support data is provided to athletics for reporting from the university physical plant. This category combines data for debt Services and basic operations provided to the athletic facilities such as utilities, custodial services, and maintenance work orders as necessary. Each of these areas had increases, making up a majority of the total increase in this area. Several actions took place in FY19 that are directly attributable for these increases. For debt service, the payment structure calls for increased payments over time. For utilities and custodial support there were additional costs and labor cost increases, and the work order increase is directly attributable to the maintenance need, repair, and project specific facility infrastructure needs such as the scoreboards.

#### **Ticket Sales**

Compare tickets sold during the reporting period, complimentary tickets provided during the reporting period and unsold tickets to the related revenue reported by the Institution in the Schedule and the related attendance figures.

Results: We noted the following differences when comparing ticket reports to the Schedule.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

	T	Ticket Sales Revenue										
			_	ifference								
	Net Sales		E	3etween								
	Per Ticket	Schedule	Tic	ket Report								
	Report	<u>Total</u>		Schedule								
Football	\$ 1,113,104	\$ 1,112,459	\$	(645)								
Men's Basketball	1,063,942	1,068,104		4,162								
Women's Basketball	118,726	121,046		2,320								
Baseball	6,577	6,692		115								

We inquired of management and were informed these differences are the results of certain reclassification and year-end accrual entries. Therefore, these entries are not reflected in the schedules maintained by the athletic department.

6. Recalculate totals of the listings of tickets sold during the reporting period, complimentary tickets provided during the reporting period and unsold tickets.

Results: No exceptions noted.

#### Direct State or Other Governmental Support

 Compare direct state or other governmental support recorded by the institution during the reporting period with state appropriations, institutional authorizations or other corroborative supporting documentation.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

8. Recalculate the total for direct state or other governmental support based on the detailed listing of components provided by the institution.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

#### Student Fees

9. Compare and agree student fees reported by the institution in the Schedule for the reporting period to the student enrollment report obtained from the Registrar during the same reporting period.

Results: No exceptions noted.

10. Obtain documentation of institution's methodology for allocating student fees to intercollegiate athletics programs.

Results: No exceptions noted.

11. Recalculate total student fees on the enrollment report.

Results: No exceptions noted.

12. If the athletics department is reporting that an allocation of student fees should be countable as generated revenue, recalculate their calculation for supporting that they are able to count each sport. Tie the calculation to supporting documents such as seat manifests, ticket sales reports and student fee totals.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

#### **Direct Institutional Support**

13. Compare the direct institutional support recorded by the institution during the reporting period with the institutional supporting budget transfers documentation and other corroborative supporting documentation.

Results: No exceptions noted.

14. Recalculate the total of direct institutional support based on the detailed listing of institutional supporting budget transfers documentation and other corroborative supporting documentation provided by the institution.

Results: No exceptions noted.

#### Transfers Back to Institution

15. Compare the transfers back to institution reported on the Schedule by the athletics department with supporting journal entries of the institution.

Results: No exceptions noted.

Recalculate totals of transfers back to the institution based on detailed listing of supporting journal entries provided by the institution.

Results: No exceptions noted.

#### **Indirect Institutional Support**

17. Compare the indirect institutional support recorded by the institution during the reporting period with corroborative documentation such as expense payments, cost allocation detail or other corroborative supporting documentation by the institution.

Results: No exceptions noted.

18. Recalculate totals of indirect institutional support based on detailed listing of expense payments, cost allocation detail or other corroborative supporting documentation provided by the institution.

Results: No exceptions noted.

#### Guarantees

19. Select a haphazard sample of 5 settlement reports for away games during the reporting period and agree each selection to the institution's general ledger and the Schedule.

Results: We were informed by management of the University that the University does not use settlement reports for away games.

20. Select a haphazard sample of 5 contractual agreements pertaining to revenues derived from guaranteed contests during the reporting period and compare and agree each selection to the institution's general ledger and the Schedule.

Results: No exceptions noted.

21. Recalculate totals of the guarantees reported on the Schedule based on detailed listing of guarantees provided by the institution.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

#### Contributions

22. Obtain and agree supporting documentation for any contributions of money, goods or services received directly by an intercollegiate athletics program from any affiliated or outside organization, agency or group of individuals (two or more) not included above (e.g., contributions by corporate sponsors) that constitutes 10% or more of all contributions received for intercollegiate athletics during the reporting period.

Results: No exceptions noted.

23. Recalculate totals of the contributions reported on the Schedule based on detailed listing of guarantees provided by the institution.

Results: No exceptions noted.

#### In-Kind

24. Compare the in-kind recorded by the institution during the reporting period with a schedule of in-kind donations.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

25. Recalculate total of the schedule of in-kind donations.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

#### Compensation and Benefits Provided by a Third-Party

26. Obtain the summary of revenues from affiliated and outside organizations (the "Summary") as of the end of the reporting period from the institution.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

27. Select a haphazard sample of funds representing at least 20% of the compensation and benefits revenues from the Summary and compare and agree each selection to supporting documentation (such as a report from the third-party), the institution's general ledger, and the Summary.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

28. Recalculate totals of the summary of compensation and benefits provided by a third party based on the listing of revenues from affiliated and outside organizations provided by the institution.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

#### Media Rights

29. Obtain and inspect agreements to understand the institution's total media (broadcast, television, radio) rights received by the institution or through their conference offices. Compare and agree the media right revenues recorded to a summary statement of all media rights identified.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

- Compare and agree related revenues to the institution's general ledger and the Schedule. Ledger totals may be different for total conference distributions if media rights are not broken out separately.
  - Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.
- 31. Recalculate totals of the listing or general ledger detail of revenues related to media rights based on listing of media rights provided by the institution.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

#### **NCAA Distributions**

- 32. Compare the amounts recorded in the revenue and expense reporting to general ledger detail for NCAA distributions and other corroborative supporting documents (i.e., check copy, agreement).
  - Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.
- 33. Recalculate totals of amounts recorded in the general ledger detail for NCAA distributions based on the general ledger detail provided by the institution.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

#### Conference Distributions

- 34. Obtain and inspect all agreements related to the institution's participation in revenues from tournaments during the reporting period for relevant terms and conditions.
  - Results: No exceptions noted.
- 35. Compare and agree the related revenues to the institution's general ledger and the Schedule.
  - Results: No exceptions noted.
- 36. Recalculate totals of conference distributions based on the detailed listing of agreements and related revenues provided by the institution.
  - Results: No exceptions noted.

#### Program Sales, Concessions, Novelty Sales and Parking

- 37. Compare the amount recorded in the revenue reporting category to a general ledger detail of program sales, concessions, novelty sales and parking as well as any other corroborative supporting documents (i.e., check copy, agreement).
  - Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.
- 38. Recalculate totals of program sales, concessions, novelty sales and parking revenues based on the detailed listing and general ledger detail provided by the institution.
  - Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

#### Royalties, Licensing, Advertisements and Sponsorships

39. Obtain and inspect all agreements related to the institution's participation in revenues from royalties, advertisements and sponsorships during the reporting period for the relevant terms and conditions.

Results: No exceptions noted.

40. Compare and agree the related revenues to the institution's general ledger and the Schedule.

Results: No exceptions noted.

41. Recalculate totals of royalties, licensing, advertisements and sponsorship revenues based on the detailed listing of agreements and related revenues provided by management.

Results: Crowe noted a variance in revenues collected regarding the IMG Royalty calculation. The general ledger shows that \$1,122,757 was recognized as revenue from IMG, but the supporting documentation that was provided only shows receipt of \$1,111,641. Through discussion with management, it is management noted that the remaining \$11,116 is expected to be collected in the future period and currently serves as uncollected revenue.

#### Sports Camp Revenues

42. Inspect sports-camp contract(s) between the institution and person(s) conducting institutional sports-camps or clinics during the reporting period to obtain documentation of the institution's methodology for recording revenues from sports-camps.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

43. Obtain schedules of camp participants.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

44. Select a haphazard sample of 3 team camps and 3 individual camp participant cash receipts from the statement of sports-camp participants and agree each selection to the institution's general ledger and the Schedule.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

45. Recalculate totals of sports camp revenues based on the detailed listing of sport camp revenues provided by management.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

#### Athletics Restricted Endowment and Investment Income

46. Obtain and inspect all endowment agreements (if any) for relevant terms and conditions.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

47. Compare and agree the classification and use of endowment and investment income reported in the Schedule during the reporting period to the uses of income defined within the related endowment agreement.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

48. Recalculate totals of athletics restricted endowment and investment income based on the detailed schedule of the athletics endowment and investment income provided by the institution.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

#### Other Operating Revenue

49. Perform minimum agreed-upon procedures referenced for all revenue categories (see above under revenue procedures, points 1-3).

Results: We performed specific revenue procedures detailed above for all categories that were equal to or greater than 4% of total revenues. No other category exceeded this threshold, therefore, the procedures enumerated above are not applicable.

50. Recalculate totals of detailed listing provided by the institution supporting other revenues.

Results: We performed specific revenue procedures detailed above for all categories that were equal to or greater than 4% of total revenues. No other category exceeded this threshold, therefore, the procedures enumerated above are not applicable.

#### **Bowl Revenues**

51. Obtain and inspect all agreements related to the institution's revenues from post-season bowl participation during the reporting period to gain an understanding of the relevant terms and conditions.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

52. Compare and agree the related revenues to the institution's general ledger and Schedule.

 $\it Results$ : This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

53. Recalculate totals of post-season bowl revenues based on the detailed listing of agreements and related revenues provided by management.

Results: This category was less than 4% of the total revenue. Therefore, the procedures enumerated above were not applicable.

#### Expense Procedures

1. Before the commencement of fieldwork, determine that the amounts reported on the Schedule agree to the institution's general ledger. Recalculate totals.

Results: No exceptions noted.

2. Compare and agree each operating expense category reported in the Schedule during the reporting period to supporting schedules provided by the institution.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

- Compare and agree a haphazard sample of 5 operating expenses (or all if the population is less than 5) obtained from the above operating expense supporting schedules to adequate supporting documentation (such as completed expense reimbursement forms, copies of receipts and invoices).
  - Results: We performed specific expense procedures detailed below for all categories that were equal to or greater than 4% of total expenses. One category (Game Expenses) exceeded 4% of total expenses and had no specific procedures associated with the categories. See procedures 43 and 44 below for results.
- 4. Compare and agree each major expense account over 10% of the total expenses to prior period amounts and budget estimates. Obtain and document an explanation of any significant variations (significant defined as 10% or more). Report the analysis as a supplement to the final agreed upon procedures report.

Results: There were no expense categories that exceeded 10% of total expenses and fluctuated greater than 10% from the prior year.

#### Athletic Student Aid

- 5. Select a haphazard sample of students from the listing of institutional student aid recipients during the reporting period. Sample shall be no less than 10% of the total student athletes for institutions who have used NCAA's Compliance Assistant software to prepare athletic aid detail, with a maximum sample size of 40 and no less than 20% of total student athletes for institutions who have not, with a maximum sample size of 60.
  - Results: As the University uses the NCAA's Compliance Assistant software, we selected a sample size of 27 out of the 261 students receiving financial aid.
- Obtain individual student-account detail for each selection and compare total aid allocated from the related aid award letter to the student's account.
  - Results: No exceptions noted.
- 7. Perform a check of each student selected to determine their information was reported accurately in either the NCAA's Compliance Assistant software or entered directly into the NCAA Membership Financial Reporting System using the following criteria:
  - The equivalency value for each student-athlete in all sports, including head-count sports, needs to be converted to a full-time equivalency value. The full-time equivalency value is calculated using the athletic grant amount reported on the Calculation of Revenue Distribution Equivalencies Report (CRDE) from the NCAA Compliance Assistant (CA) as the numerator and the full grant amount which is the total cost for tuition, fees, course related books, room and board for an academic year as the denominator. If using the NCAA Compliance Assistant software, this equivalency value should already be calculated for you on that squad list labeled "Revenue Distribution Equivalent Award". If not using the NCAA Compliance Assistant Software, agree the numerator to the grant amount reported on the CRDE report and the denominator to a schedule of the total cost or tuition, fees, books, room and board for the academic year, and recalculate.
  - a. Criterion: Grants-in-aid is calculated by using the revenue distribution equivalencies by sport and in aggregate (Athletic grant amount dividend by the full grant amount).
    - *Procedure:* For each student selected, recalculate the grants-in-aid and compare to the CRDE report to determine any discrepancies.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

b. Criterion: Other expenses related to attendance (also known as gap money or cost of attendance) should not be included in grants-in-aid revenue distribution equivalencies. Only tuition, fees, room, board, and course-related books are countable for grants-in-aid revenue distribution per Bylaw 20.02.07.

*Procedure:* For each student selected, observe that only tuition, fees, room, board, and course-related books are included in the grants-in-aid revenue distribution.

Results: No exceptions noted.

c. Criterion: The full grant amount should be the full cost of tuition for an academic year, not semester.

Procedure: For each student selected, compare the grant amount shown to the cost of tuition as published by the institution and determine whether it is for the full year, not a semester.

Results: No exceptions noted.

d. Criterion: Student-athletes should only be counted once and should not receive a revenue distribution equivalency greater than 1.00. However, the total revenue distribution equivalency can exceed maximum equivalency limits due to exhausted eligibility and medical equivalencies.

*Procedure:* For each selection, observe that the student-athlete was counted once and did not receive a revenue distribution equivalency greater than 1.00. If the student-athlete received a revenue distribution equivalency greater than 1.00, observe they have exhausted their eligibility or are inactive due to medical reasons.

Results: No exceptions noted.

e. Criterion: Only athletic grants awarded in sports in which the NCAA conducts championship competitions, emerging sports for women and subdivision football should be included in the calculations.

*Procedure:* Obtain a list of NCAA championship competitions and emerging sports for women. For the students selected, compare the sports included within the calculations to those on the list and determine if there are any discrepancies.

Results: No exceptions noted.

f. Criterion: Grants-in-aid are valid for revenue distribution purposes in NCAA sports that do not meet the minimum contests and participants requirements of Bylaw 20.9.6.3.

*Procedure:* For each student selected, compare the Compliance Assistant CRDE report to the institution's general ledger scholarship detail. If a non-athlete student is noted, trace the dollar value of the student's athletic award into the Non-Program Specific column on the Schedule. Report any exceptions.

Results: No exceptions noted.

g. Criterion: Student-athletes receiving athletic aid who have exhausted their athletics eligibility or are inactive due to medical reasons should be included in the grants-in-aid calculation, and marked properly on the CRDE report. Students who have exhausted eligibility will be marked with an "E" and students who are inactive due to medical reasons will be marked with an "M".

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

*Procedure:* If a student selected is included in the grants-in-aid calculation, obtain and observe letter(s) from the institution to the student communicating the status and determine that the student is properly flagged in the compliance software (if used). Obtain the grants-in-aid calculation and observe the student is included in the calculation.

Results: No exceptions noted.

h. Criterion: If a sport is discontinued and the grant(s) are still being honored by the institution, the grant(s) may be included in the total.

*Procedure:* For each selection, if the sport is not discontinued, this is not applicable. For any selections where the sport is discontinued and the institution has included the related grant for the student, observe documentation that the grant is still being honored by the institution.

Results: No exceptions noted.

 Criterion: All equivalency calculations should be rounded to two decimal places. The NCAA Compliance Assistant software and the on-line summary form will automatically round to two decimal places.

Procedure: For reach student selected, observe that calculations have two decimal points.

Results: No exceptions noted.

*j. Criterion:* Pell Grants are provided by the government, not the institution or athletics department, and therefore should be excluded in the calculation of equivalencies.

*Procedure:* If a selected student received a Pell Grant, observe that the value of the grant is not included in the calculation of equivalencies or the total dollar amount of student athletic aid expense for the institution.

Results: No exceptions noted.

k. Criterion: Student-athletes receiving a Pell Grant should be included in the total number of Pell Grants reported by the institution.

*Procedure:* If a selected student received a Pell Grant, observe that the student's grant was included in the total number and total dollar value of Pell Grants reported for Revenue Distribution purposes in the NCAA Membership Financial Reporting System.

Results: No exceptions noted.

8. Recalculate total student aid for each sport and overall based on detailed listing of student aid expense provided by the institution.

Results: No exceptions noted.

#### Guarantees

Obtain and inspect visiting institution's away-game settlement reports received by the institution during the reporting period and agree related expenses to the institution's general ledger and the Schedule.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

10. Obtain and inspect all contractual agreements pertaining to expenses recorded by the institution from guaranteed contests during the reporting period.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

11. Compare and agree related amounts expensed by the institution during the reporting period to the institution's general ledger and the Schedule.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

12. Recalculate total guarantee expense based on detailed listing provided by the institution.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

#### Coaching Salaries, Benefits, and Bonuses Paid by the University and Related Entities

13. Obtain and inspect a listing of coaches employed by the institution and related entities during the reporting period.

Results: No exceptions noted.

14. Select a haphazard sample of 5 coaches' contracts that must include football, and men's and women's basketball from the above listing.

Results: No exceptions noted.

15. Compare and agree the financial terms and conditions of each selection to the related coaching salaries, benefits, and bonuses recorded by the institution and related entities in the Schedule during the reporting period.

Results: No exceptions noted.

16. Obtain and inspect payroll summary registers for the reporting period for each selection.

Results: No exceptions noted.

17. Compare and agree related payroll registers for the reporting period to the related coaching salaries, benefits and bonuses paid by the institution and related entities expense recorded by the institution in the Schedule during the reporting period.

Results: No exceptions noted.

18. Compare and agree the totals recorded to any employment contracts executed for the sample selected.

Results: No exceptions noted.

19. Recalculate totals of coaching salaries, benefits and bonuses paid based on detailed listing provided by the institution.

Results: No exceptions noted.

#### Coaching Other Compensation and Benefits Paid by a Third-Party

20. Obtain and inspect a listing of coaches employed by third parties during the reporting period.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

21. Select a haphazard sample of 5 coaches from the listing above, or all if less than 5. Compare and agree the financial terms and conditions of each selection to the related coaching other compensation and benefits paid by third party and recorded by the institution in the Schedule during the reporting period.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

22. Obtain and inspect reporting period payroll summary registers for each selection.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

23. Compare and agree the related payroll summary register to the coaching other compensation and benefits paid by a third party expenses recorded by the institution in the Schedule during the reporting period.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

24. Recalculate totals of coaching salaries, benefits and bonuses paid by third parties based on detail listing provided by the institution.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

#### Support Staff/Administrative Salaries, Benefits and Bonuses Paid by the University and Related Entities

25. Select a haphazard sample of 5 (or all if fewer than 5) support staff/administrative personnel employed by the institution and related entities during the reporting period.

Results: No exceptions noted.

26. Obtain and inspect the reporting period summary payroll register for each selection.

Results: No exceptions noted.

27. Compare and agree related reporting period payroll summary registers to the related support staff/administrative salaries, benefits and bonuses paid by the institution and related entities expense recorded by the institution in the Schedule during the reporting period.

Results: No exceptions noted.

28. Recalculate totals of support staff/administrative salaries, benefits, and bonuses based on detailed listing provided by the institution.

Results: No exceptions noted.

#### Support Staff/Administrative Compensation and Benefits Paid by a Third Party

29. Select a haphazard sample of 5 (or all if fewer than 5) support staff/administrative personnel employed by the third parties during the reporting period.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

30. Obtain and inspect reporting period payroll summary registers for each selection.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

- 31. Compare and agree related reporting period payroll summary registers to the related support/staff administrative other compensation and benefits expense recorded by the institution in the Schedule during the reporting period.
  - Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.
- 32. Recalculate totals of support staff/administrative salaries, benefits, and bonuses paid by third parties based on detailed listing provided by the institution.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

#### Severance Payments

- 33. Select a haphazard sample of 5 employees (or all if fewer than 5) receiving severance payments by the institution during the reporting period and agree each severance payment to the related termination letter or employment contract.
  - Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.
- 34. Recalculate totals of severance payments based on the detail listing provided by the institution.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

#### Recruiting

- 35. Obtain documentation of the Institution's recruiting expense policies.
  - Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.
- 36. Compare and agree to existing institutional and NCAA-related policies.
  - Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.
- 37. Obtain general ledger detail and compare to the total expenses reported.
  - Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

#### Team Travel

- 38. Obtain documentation of the Institution's team travel policies.
  - Results: We obtained the University fiscal year 2019 Travel and Recruiting Policy.
- 39. Compare and agree to existing institutional and NCAA-related policies.
  - Results: No exceptions noted.
- 40. Obtain general ledger detail and compare to the total expenses reported.
  - Results: No exceptions noted.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

#### Sports Equipment, Uniforms and Supplies

- 41. Obtain general ledger detail and compare to the total expenses reported. Select a haphazard sample of 5 transactions (or all if fewer than 5) to validate existence of transaction and accuracy of recording by agreeing to underlying invoices.
  - Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.
- 42. Recalculate totals of equipment, uniforms and supplies expense based on the detailed listing provided by the institution.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

#### Games Expenses

43. Obtain general ledger detail and compare to the total expenses reported. Select a haphazard sample of 5 transactions (or all if fewer than 5) to validate existence of transaction and accuracy of recording by agreeing to underlying invoices.

Results: No exceptions noted.

44. Recalculate totals of grant expenses based on the detailed listing provided by the institution.

Results: No exceptions noted.

#### Fund Raising, Marketing and Promotion

- 45. Obtain general ledger detail and compare to the total expenses reported. Select a haphazard sample of 5 transactions (or all if fewer than 5) to validate existence of transaction and accuracy of recording by agreeing to underlying invoices.
  - Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.
- 46. Recalculate totals of fund raising, marketing and promotion expenses based on the detailed listing provided by the institution.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

#### Sports Camp Expenses

- 47. Obtain general ledger detail and compare to the total expenses reported. Select a haphazard sample of 5 transactions (or all if fewer than 5) to validate existence of transaction and accuracy of recording by agreeing to underlying invoices.
  - Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.
- 48. Recalculate totals of sports camp expenses based on the detailed listing provided by the institution.
  - Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

#### Spirit Groups

49. Obtain general ledger detail and compare to the total expenses reported. Select a haphazard sample of 5 transactions (or all if fewer than 5) to validate existence of transaction and accuracy of recording by agreeing to underlying invoices.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

50. Recalculate totals of spirit group expenses based on the detailed listing provided by the institution.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

#### Athletic Facility Debt Service, Leases and Rental Fees

51. Obtain a listing of debt service schedules, lease payments and rental fees for athletics facilities for the reporting year. Compare a sample of 5 facility payments including the top two highest facility payments and an additional 3 haphazardly selected payments to additional supporting documentation (e.g. debt financing agreements, leases, rental agreements).

Results: No exceptions noted.

52. Compare amounts recorded to amounts listed in the general ledger detail.

Results: No exceptions noted.

53. Recalculate totals of athletic facility debt service, leases and rental fees expenses based on the detailed listing provided by the institution.

Results: No exceptions noted.

#### Direct Overhead and Administrative Expenses

54. Obtain general ledger detail and compare to the total expenses reported. Select a haphazard sample of 5 transactions (or all if less than 5) to validate existence of transaction and accuracy of recording by agreeing to related calculations/agreements.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

55. Recalculate totals of direct overhead and administrative expenses based on the detailed listing provided by the institution.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

#### Medical Expenses and Medical Insurance

56. Obtain general ledger detail and compare to the total expenses reported. Select a haphazard sample of 5 transactions (or all if fewer than 5) to validate existence of transaction and accuracy of recording by agreeing to underlying invoices.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

57. Recalculate totals of medical expenses and medical insurance based on the detailed listing provided by the institution.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

#### Memberships and Dues

58. Obtain general ledger detail and compare to the total expenses reported. Select a haphazard sample of 5 transactions (or all if fewer than 5) to validate existence of transaction and accuracy of recording by agreeing to underlying invoices.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

Recalculate totals of memberships and dues expenses based on the detailed listing provided by the institution.

Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

#### Other Operating Expenses and Transfers to Institution

- 60. Obtain general ledger detail and compare to the total expenses reported. Select a haphazard sample of 5 transactions (or all if fewer than 5) to validate existence of transaction and accuracy of recording by agreeing to underlying invoices.
  - Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.
- 61. Recalculate totals of other operating expenses and transfers to the institution based on the detailed listing provided by the institution.
  - Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

#### Student-Athlete Meals (non-travel)

- 62. Obtain general ledger detail and compare to the total expenses reported. Select a haphazard sample of 5 transactions (or all if fewer than 5) to validate existence of transaction and accuracy of recording by agreeing to underlying invoices.
  - Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.
- 63. Recalculate totals of student-athlete meals (non-travel) based on the detailed listing provided by the institution.
  - Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

#### **Bowl Expenses**

- 64. Obtain general ledger detail and compare to the total expenses reported. Select a haphazard sample of 5 transactions (or all if fewer than 5) to validate existence of transaction and accuracy of recording by agreeing to underlying invoices.
  - Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.
- 65. Recalculate totals of bowl expenses based on the detailed listing provided by the institution.
  - Results: This category was less than 4% of the total expenses. Therefore, the procedures enumerated above were not applicable.

\* \* \* \* \*

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

#### Additional Minimum Agreed-Upon Procedures

1. For Grants-in-Aid: Compare and agree the sports sponsored reported in the NCAA Membership Financial Reporting System to the Calculation of Revenue Distribution Equivalencies Report (CRDE) from CA or equivalent from the institution. The NCAA Membership Financial Reporting System populates the sports from the NCAA Membership Database as they are reported by the institution. If there is a discrepancy in the sports sponsored between the NCAA Membership Financial Reporting System and the CRDE or equivalent supporting equivalency calculations, inquire about the discrepancy and report the reason for the discrepancy in the AUP report.

Results: The total aid reported in the NCAA Compliance Assistant was \$27,667 more than what was reported by the University. Per discussion with management, the main difference is that a few of the fees were not captured in the NCAA Compliance Assistant as compared to the final accrual reports. This was not for all of the student athletes but for only a few, and primarily related specifically to one student athlete. For example, distance learning fees were captured for most of the student athletes, but in some cases, this fee was not found in Compliance Assistant but found on the student athletes' personal accounts. Management deemed the differences immaterial. Crowe noted that there were exceptions for eight sports ranging from \$18 to \$21,942.

- a) Compare current year Grants-in-Aid revenue distribution equivalencies to prior year reported equivalencies per the Membership Financial Report submission. Inquire and document an explanation for any variance greater than +/- 4%.
  - Results: Crowe noted that all sports except baseball had variances of +/- 4%. Per inquiry of management, fluctuations are due to an increase or decrease of team members for the given year, or an increase or decrease due to cost of tuition based on a student athlete having in state or out of state tuition. Crowe compared the number of athletes and cost of tuition in FY19 to FY18 and noted that these explanations appear reasonable.
- 2. For Sports Sponsorship: Obtain the institution's Sports Sponsorship and Demographics Forms Report for the reporting year. Compare that the countable sports reported by the institution on the report meet the minimum requirements set forth in Bylaw 20.9.6.3 for the number of contests and the number of participants in each contest that is counted toward meeting the minimum-contest requirement. Report any exceptions. If the institution requested and/or received a waiver related to minimum contests or minimum participants for a particular sport, observe that the sport was not included on the CRDE report. Compare the countable sports from the Sports Sponsorship and Demographics Forms Report to the sports the institution has reported as countable for revenue distribution purposes within the NCAA Membership Financial Reporting System. Report any exceptions.

Results: No exceptions noted.

 a) Compare current year number of Sports Sponsored to prior year reported total per the Membership Financial Report submission. Inquire and document an explanation for any variance.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

3. For Pell Grants: Agree the total number of Division I student-athletes who, during the academic year, received a Pell Grant award (e.g. Pell Grant recipients on Full Grant-in- Aid, Pell Grant recipients on Partial Grants-in-Aid and Pell Grant recipients with no Grants-in-Aid) and the total value of these Pell Grants reported in the NCAA Membership Financial Reporting System to a report, generated out of the institutions financial aid records, of all student-athlete Pell Grants. Note: individual student-aid file testing in step 7 above should tie any selected student athletes who received Pell Grants back to the report of all student athlete Pell Grants to test the completeness and accuracy of the report.

Results: No exceptions noted.

a) Compare current year Pell Grants total to prior year reported total per the Membership Financial Report submission. Inquire and document an explanation for any variance greater than +/- 20 grants.

Results: No exceptions noted.

Minimum Agreed-Upon Procedures Program for Other Reporting Items

 Following is a complete listing of the minimum agreed-upon procedures for other reporting items, by category, to be performed to the Schedule. Before the commencement of fieldwork, determine that the amounts reported on the Schedule agree to the institution's general ledger. Recalculate totals.

Results: No exceptions were noted.

#### Excess Transfers to Institution and Conference Realignment

2. Obtain general ledger detail and compare to the total expenses reported. Select a haphazard sample of 5 transactions (or all if fewer than 5) to validate existence of transaction and accuracy of recording by agreeing to underlying invoices.

Results: Management of the University informed us that there were no excess transfers to the University or conference realignment expenses. Therefore, the procedures enumerated above were not applicable.

3. Recalculate totals of excess transfers and conference realignment expenses based on the detail listing provided by the institution.

Results: The procedures enumerated above were not applicable.

#### Total Athletics Related Debt

 Obtain repayment schedules for all outstanding intercollegiate athletics debt during the reporting period and recalculate annual maturities (consisting of principal and interest) provided in the schedules obtained.

Results: No exceptions noted.

5. Agree the total annual maturities and total outstanding athletic debt to the general ledger based on the detail listing provided by the institution.

If a specific reporting category is omitted from the schedule or it is less than 4% of the total revenue or expenses, the procedure is not deemed to be applicable for that specific category.

#### **Total Institutional Debt**

6. Agree the total outstanding institutional debt to the detail listing provided by the institution and the institution's audited financial statements, if available, or the institution's general ledger.

Results: No exceptions noted.

#### Value of Athletics Dedicated Endowments

7. Obtain a schedule of all athletics dedicated endowments maintained by athletics, the institution, and affiliated organizations.

Results: We obtained the University's schedule of all athletics dedicated endowments maintained by athletics, the institution, and affiliated organizations.

8. Agree the fair value in the schedule(s) to the detail listing provided by the institution and the audited financial statements, if available, or the institution's general ledger.

Results: No exceptions noted.

#### Value of Institutional Endowments

9. Agree the total fair value of institutional endowments to the detail listing provided by the institution and the institution's audited financial statements, if available, or the institution's general ledger.

Results: No exceptions noted.

#### Total Athletics Related Capital Expenditures

10. Obtain a schedule of athletics related capital expenditures made by athletics, the institution, and affiliated organizations during the reporting period.

Results: We obtained the University's schedule of athletics related capital expenditures made by athletics, the institution, and affiliated organizations during fiscal year 2019.

11. Obtain general ledger detail and compare to the total expenses reported. Select a haphazard sample of 5 transactions (or all if fewer than 5) to validate existence of transaction and accuracy of recording by agreeing to underlying invoices.

Results: No exceptions noted.

12. Recalculate totals of total athletics related capital expenditures based on the detail listing provided by the institution.

Results: No exceptions noted.

\* \* \*

Operating Revenue:	6/30/2019 <u>Total</u>		6/30/2018 <u>Total</u>	-	Year-over- Variatio Totals	18
					\$ Diff	% Diff
Ticket Sales \$	2,296,623	\$	2,426,977	\$	(130,354)	-5.4%
Direct State or Other	, ,	·		•	( , ,	
Government Support	-		<u></u>		_	
Student Fees	3,972,710		3,839,397		133,313	3.5%
Direct Institutional Support	13,527,153		14,772,042		(1,244,889)	-8.4%
Less Transfers to Institution	(3,392,912)		(3,350,380)		(42,532)	1.3%
Indirect Institutional Support	3,796,098		3,347,243		448,855	13.4%
Guarantees	2,095,500		1,690,600		404,900	24.0%
Contributions	2,979,324		1,619,346		1,359,978	84.0%
In-Kind	-		••		-	
Compensation and Benefits Provided						
by Third Party	61,865		71,954		(10,089)	-14.0%
Media Rights	-		_		-	
NCAA Distributions	864,735		985,255		(120,520)	-12.2%
Conference Distributions	1,903,090		1,824,580		78,510	4.3%
Program, Novelty, Parking, and						
Concessions Sales	450,386		500,976		(50,590)	-10.1%
Royalties, Licensing, Advertisement						
and Sponsorships	1,333,620		1,320,520		13,100	1.0%
Sports Camp Revenue	542,193		373,443		168,750	45.2%
Athletics Restricted Endowment and						
Investment Income	117,050		178,358		(61,308)	-34.4%
Other Operating Revenue	222,686		375,754		(153,068)	-40.7%
Bowl Revenues		···	618,962		<u>(618,962</u> )	-100.0%
Total Operating Revenue \$	30,770,121	\$	30,595,027	<u>\$</u>	175,094	

Please refer to the Revenue Procedures noted on page 5 for major revenue accounts over 10% of the total revenues with year-over-year changes greater than 10%.

Operating Expenditures:		6/30/2019 <u>Total</u>	6/30/2018 <u>Total</u>		Year-over- Variation Totals	ns
					\$ Diff	% Diff
Athletic Student Aid Guarantees	\$	6,599,227 601,707	\$ 6,392,767 765,258	\$	206,460 (163,551)	3.2% -21.4%
Coaching Salaries, Benefits, and Bonuses Paid by the University						
and Related Entities Coaching Salaries, Benefits and		5,661,571	5,798,412		(136,841)	-2.4%
Bonuses paid by a third party Support Staff/Administrative		40,275	50,058		(9,783)	-19.5%
Compensation, Benefits and Bonuses Paid by University						
and Related Entities Support Staff/Administrative		4,123,836	4,526,637		(402,801)	-8.9%
Compensation, Benefits and						
Bonuses paid by Third Party		21,588	21,895		(307)	-1.4%
Severance Payments		275,975	-		275,975	-
Recruiting		605,600	562,304		43,296	7.7%
Team Travel		2,417,101	2,090,249		326,852	15.6%
Equipment, Uniforms and Supplies		573,786	684,426		(110,640)	-16.2%
Game Expenses		1,537,223	1,250,815		286,408	22.9%
Fund Raising, Marketing and						
Promotion		1,065,843	869,864		195,979	22.5%
Sports Camp Expenses		487,511	465,998		21,513	4.6%
Spirit Groups		118,874	95,505		23,369	24.5%
Athletic Facilities Debt Service,					,	
Leases and Rental Fees		2,894,805	2,816,155		78,650	2.8%
Direct Overhead and Administrative	<del>)</del>					
Expenses		_	646,372		(646,372)	-100.0%
Indirect Institutional Support		901,293	531,088		370,205	69.7%
Medical Expenses and Medical					,	
Insurance		721,584	804,775		(83,191)	-10.3%
Membership Dues		371,515	366,314		5,201	1.4%
Student-Athlete Meals (non-travel)		390,468	352,280		38,188	10.8%
Other Operating Expenses		1,360,339	930,804		429,535	46.1%
Bowl Expenses	<u> </u>		 <u>573,051</u>		(573,051)	-100.0%
Total Operating Expenses	<u>\$</u>	30,770,121	\$ 30,595,027	<u>\$</u>	175,094	

Please refer back to Expense Procedures noted on page 12 for major expense accounts over 10% of the total expenses with year-over-year changes greater than 10%.

#### 2019-20 STATEMENT OF REVENUES & EXPENDITURES

#### **REQUEST:**

Accept for filing the Statement of Revenues & Expenditures for the Nine Months Ended March 31, 2020 and 2019.

#### **FACTS:**

Total realized Educational and General (E&G) revenue was approximately 82.5 percent of budgeted E&G revenue. Student tuition and fees are trending slightly lower when compared to the prior year due to collections decisions made in March, 2020 related to COVID-19. State appropriations are distributed on a quarterly basis, but the distribution for each quarter does not represent 25 percent of the total due to the state's variable allocation schedule. Other revenue includes revenue generated by individual programs such as Athletics, University Farm, and various other revenue dependent programs. These revenues are lower compared to the same period last year due to timing of receipts.

Revenues for Auxiliary Enterprises were significantly higher when compared to the same period last year due to receipt of six million in capital investment. It is noted auxiliary operations are self-supporting and will manage expenses within actual revenue (not including the capital investment) by the end of the fiscal year.

Expenditures are categorized to more closely align with both our audited financial statements and state reporting requirements. As a percentage of budget, most categories trend higher when compared to prior year. Budgets were adjusted in the current year and even though the percentages are higher, the percentages align with 75% of the fiscal year now being complete. Exceptions are student financial aid which is typically expended by the end of spring semester and student services which should receive corresponding revenue in the near future to compensate for increased expenditures. Restricted and Auxiliary expenditures are tracking similar to prior year.

#### **RECOMMENDATION:**

President Timothy C. Caboni recommends that the Board of Regents accept for filing the Statement of Revenues and Expenditures for the Nine Months Ended March 31, 2020 and 2019.

#### **MOTION:**

Accept for filing the Statement of Revenues and Expenditures for the Nine Months Ended March 31, 2020 and 2019.



#### Western Kentucky University Statement of Revenues and Expenditures For the Nine Months Ended March 31, 2020 and 2019

	Annual Budget		2020 Actual Year-to-date	%		Annual Budget	2019 Actual Year-to-date	%
Revenue								
Educational and General								
Unrestricted								
Student Tuition and Fees	\$ 187,313			93.7%	\$	197,963,000	\$ 186,210,074	94.1%
State Appropriations	73,723		58,978,600	80.0%		73,783,400	59,026,800	80.0%
Other	59,962		25,076,032	41.8%		57,499,300	26,935,831	46.8%
Total Unrestricted	320,998	,350	259,623,932	80.9%		329,245,700	272,172,705	82.7%
Restricted								2000 (2000)
Grants and Contracts	61,447		50,853,475	82.8%		61,065,468	52,778,624	86.4%
Total Restricted	61,447	,000	50,853,475	82.8%		61,065,468	52,778,624	86.4%
Auxiliary Enterprises								•
Revenue Sources	23,409	,000	24,517,663	104.7%		23,330,121	19,871,470	85.2%
Total Auxiliary Enterprise	23,409	,000	24,517,663	104.7%		23,330,121	19,871,470	85,2%
	***************************************							•
Total Revenue	405,854	,350	334,995,070	82.5%		413,641,289	344,822,799	83.4%
Expenditures Educational and General **								
Unrestricted								
Instruction	\$ 124,215	,922 \$	70,957,272	57.1%	\$	129,209,700	\$ 73,837,129	57.1%
Research	2,578	,030	2,050,135	79.5%		3,898,283	2,141,813	54.9%
Public Service	5,381	,440	3,949,913	73.4%		6,232,135	3,809,106	61.1%
Libraries	8,076	671	5,636,890	69.8%		8,420,419	6,371,306	75.7%
Academic support	26,854	,573	18,828,053	70.1%		31,048,539	17,476,972	56.3%
Student Services	36,408	491	31,153,714	85.6%		37,014,718	29,662,345	80.1%
Institutional support	40,265	,653	25,968,413	64.5%		43,569,858	25,694,059	59.0%
Operations and maintenace of plant	37,506	,224	21,690,966	57.8%		35,161,400	21,940,754	62.4%
Student financial aid	38,447	,864	35,599,773	92.6%		35,312,248	35,479,644	100.5%
Total Unrestricted	319,734	,868	215,835,129	67.5%	•	329,867,300	216,413,128	65.6%
Restricted					8. <del>9</del>			
Grants and Contracts	62,098	.847	50,853,475	81.9%		60.443.868	52,778,624	87.3%
Total Restricted	62,096	.847	50,853,475	81.9%	-	60,443,868	52,778,624	87.3%
Auxiliary Enterprises					-			******
Auxiliary Enterprises	24,022	.635	16,577,265	69.0%		23,330,121	17,654,658	75.7%
Total Auxiliary Enterprises	24,022		16,577,265	69.0%		23,330,121	17,654,658	75.7%
Total Expenditures	\$ 405,854	,350 \$	283,265,869	69.8%		413,641,289	286,846,410	69.3%

Unrestricted budget includes \$621,600 of restricted funds allocated to departmental operating budgets for work study wages.

#### PERSONNEL ACTIONS

#### **REQUEST:**

Approval of faculty and staff personnel actions which have been approved through administrative channels and executed through the human resources information system during the period 01/06/2020 - 03/16/2020 and one-time compensation payments executed through the payroll system cover the period 01/01/2020 - 03/31/2020.

#### **FACTS**:

This request includes a variety of customary actions pertaining to people and positions, except for those actions specifically delegated to the President. Actions are identified by "type" and "funding source" and those transactions associated with a change in salary are sorted largest to smallest in terms of dollar change. Stipend payments are included under a separate tab of the personnel actions report. One-time compensation payments associated with extra duties/special assignments are included as a separate report.

#### **BUDGETARY IMPLICATIONS:**

Funding is provided as indicated for each transaction.

#### **RECOMMENDATION:**

President Timothy C. Caboni recommends approval of all faculty and staff personnel actions.

#### **MOTION**:

Approve faculty and staff personnel actions.

Department	Employee	Title	Effective Date	Current Proposed Rate/Salary Rate/Salary	Proposed Rate/Salary	Type Action	Funding Source
Chemistry	Rui Zhang	Department Chair	01/01/2020		100,092.00 Interim Assignment	Assignment	E&G
Physics & Astronomy	Stacy Jo Hicks	Instructor I	01/01/2020		40,008.00 Initial Appointment	Appointment	E&G
Modern Languages	Kuan Yi Chao	Visiting Instructor	01/20/2020		19,392.00 Initial Appointment	Appointment	E&G
School of Media	Robert L. Dietle	Associate Professor	07/01/2020	106,020.00	79,524.00 Reappointment	intment	E&G
Communication Sciences & Disorders	Courtney Allison Hatcher	Clinic Dir/Clinical Asst Prof	03/01/2020	56,004.00	56,004.00 Reappointment	intment	E&G
Communication Sciences & Disorders	Brittney Rae Vickous	Extrnshp Crd/Clnical Asst Prof	01/01/2020	48,000.00	48,000.00 Reappointment	intment	E&G
History	David Anthony Serafini	Instructor I	07/01/2020	41,604.00	41,604.00 Reappointment	intment	E&G
School of Nursing and Allied Health	Matthew Tyler Atkinson	Instructor I	01/15/2020		49,992.00 Rehire		E&G
Communication Sciences & Disorders	Brittney Rae Vickous	Extrnshp Crd/Clnical Asst Prof	01/01/2020	48,000.00	48,000.00 Status	48,000.00 Status Change (Temp to Reg)	E&G
Public Health	Susan S. Eagle	Instructor I	07/01/2020	48,000.00	48,000.00 Status	48,000.00 Status Change (Temp to Reg)	E&G
Public Health	Nadia Farah Houchens	Instructor I	07/01/2020	48,444.00	48,444.00 Status	48,444.00 Status Change (Temp to Reg)	E&G
School of Nursing and Allied Health	Kimberly W. Harris	Associate Professor	07/01/2020	74,376.00	74,376.00 Status	74,376.00 Status Change (Temp to Reg)	E&G
Modern Languages	Laura Green McGee	Professor	07/01/2020	97,188.00	79,524.00 Transfer	21	E&G
Psychology	Melissa Ann Baker	Assistant Professor	07/01/2020	56,004.00	58,500.00 Transfer	24	E&G

English English	English	Engineering & Applied Sciences	Engineering & Applied Sciences	Engineering	Ed Admin Leadership & Research	Ed Admin Teadership & Research	Ed Admin, Leadership & Research	Ed. Admin., Leadership & Research	Ed Leadership Doctoral Program	Economics	Economics	Economics	Dual Credit	Dual Credit	Dual Credit	Dual Credit	Dual Credit	Dual Credit	Dual Credit	Dual Credit	Dual Credit	Dual Credit	Dual Credit	Dual Credit	Dual Credit	Dual Credit	Dual Credit	Dual Credit	Dual Credit	Dual Credit	Doctor of Physical Therapy	Department of Marketing	Department of Marketing	Counseling and Student Affairs	Counseling and Student Affairs								
David Pharis Gifford Terry Ryan Hall	Cheryl Ann Purdy Leslie Michelle Fox	Barry D Phelps	Chester Murrah Cunningham	Thaddaeus Jerome Lucas	Fallon Anne Willoughby	Fallon Anne Willoughby	Fallon Anne Willoughby	John Danian Mility	Richard David Keaster	Mary Debra Zuerner Johnson	Jennifer Lynne Jackson	Jennifer Lynne Jackson	John-Patrick Grant Clark	Eric Keith Baker	Kelli Nicole Ayers	Kelli Nicole Ayers	Sean M Preston	Michael Lynn Roberson	Aaron Lane Morris	Aaron Lane Morris	Christopher Andy Vaught	Timothy Darrell Stillwell	Jennifer Lynn Smith	Kristina Jo Rutledge	Crystal Hodges Rowland	Daniel Webster Phillips	Amy Beth Minyard	Elizabeth Dalton Markle	Jogeana Kay Jones	Scott Lester Huff	Scott Lester Huff	Arthur Donnelly Garvin	Zeambo Wynger Dahnweih	Teresa Thompson Colon	David Robert Brooks	Kayla Jean Beard	Kayla Jean Beard	James Baffour Asare	Michelle Lousie Broers	Cody James Turner	Megan Micheli Ormon	Jennifer Sue Neagle Fugate	Georgeanna Carol Gibson
01/27/2020	01/27/2020 01/27/2020	01/27/2020	01/27/2020	01/27/2020	03/23/2020	01/27/2020	01/22/2019	01/27/2020	01/2//2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	03/23/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020
5/31/2020 5/31/2020	5/31/2020 5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	\$/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020
	6,000.00 Reappointment 4.272.00 Reappointment	3,000.00 Reappointment					1.692.00 Reannointment	2,280.00 Neappointment				2,136.00 Reappointment	2,280.00 Reappointment	1,840.00 Reappointment		1,692.00 Reappointment		9,630.00 Reappointment	2,800.00 Reappointment	5,600.00 Reappointment	6,408.00 Reappointment	2,136.00 Reappointment	3,384.00 Reappointment	5,520.00 Reappointment	1,840.00 Reappointment	4,560.00 Reappointment	1,692.00 Reappointment	5,076.00 Reappointment	5,520.00 Reappointment	1,840.00 Reappointment	1,840.00 Reappointment	5,520.00 Reappointment		6,408.00 Reappointment	4,272.00 Reappointment	2,136.00 Reappointment	4,272.00 Reappointment	4,560.00 Reappointment	6,000.00 Reappointment	5,600.00 Reappointment	5,600.00 Reappointment	2,280.00 Reappointment	
E&G	Б В В В В В В В	E&G	E&G	E&G	E&G	E&G	E&G	ਸ 5 ਨੇ ਫ ਨੇ ਨ	2 C	E & G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	B	T	RD	RD	RD	G	B	B	B	R	R U	RD	RD	RD	RD D	RD	RD	RD	RD	E&G	E&G	E&G	E&G	E&G

Music Philosophy & Religion Philosophy & Religion Political Science	Management Mathematics Mathematics Modern Languages	English English English English English English English English English Extended Learning & Outreach (DELO) Finance Finance Finance Finance Finance Finance History Hormation Systems Information	English
Debra Jane Belcher Lisa G. Hussung Marilyn Emma Nije Jeanie L. Orr Freeman Clay Powell Alesia L. Speer Christopher Michael Strautman John Peter Thomerson John Peter Thomerson Tommi Karin Waters Tommi Karin Waters Karen Kane-Roby	Terry Lynn Goodin Teresa S. Hayes Cynthia Vanaey Hines Scott D. Laufenberg Scott D. Laufenberg Michael Joseph Richardson Tamara Louise Strom Tyler Beau Ghee Jennifer Lynn Howard Joseph Michael Ertl Ekaterina Myakshina	Sara Lauren Levitt Travis D. Meserve Karen Leslie Mills Amy E. Pope Mari Beth Stanley SueAnn Strom Haley Meredith Boggess Jacklyn Brooke Cassady Holly D. Hudnall Maja Antonic James Thomas Baker Nicole Marie Bettendorf Gary L. Ferguson Gregory A Marshall Lewis Henry Reece Kathryn Erin Reetzke Adam Patrick Brownlee Carmen Christina Gaskins Steven B. Parris Jennifer Dragoo Miller Edwin Buchanan Edwin Buchanan Titus Mitchell Carter	Amanda Lee Krimmer
01/27/2020 01/27/2020 01/27/2020 01/27/2020 01/27/2020 01/27/2020 01/27/2020 01/27/2020 01/27/2020 01/27/2020 01/27/2020 01/27/2020	01/27/2020 01/27/2020 01/27/2020 01/27/2020 01/27/2020 01/27/2020 01/27/2020 01/27/2020 01/27/2020 01/27/2020 01/27/2020	01/27/2020 01/27/2020	01/27/2020
\$/31/2020 \$/31/2020 \$/31/2020 \$/31/2020 \$/31/2020 \$/31/2020 \$/31/2020 \$/31/2020 \$/31/2020 \$/31/2020 \$/31/2020 \$/31/2020	5/31/2020 5/31/2020 5/31/2020 5/31/2020 5/31/2020 5/31/2020 5/31/2020 5/31/2020 5/31/2020 5/31/2020 5/31/2020	5/31/2020 5/31/2020	5/31/2020
Reappointment Reappointment Reappointment Reappointment Reappointment Reappointment Reappointment Reappointment Reappointment Initial Appointment Reappointment Reappointment Reappointment Reappointment Reappointment	Reappointment Initial Appointment Reappointment	Reappointment Reappointment Reappointment Reappointment Reappointment Reappointment Initial Appointment Reappointment	5,076.00 Reappointment
E&G E&G E&G E&G E&G E&G E&G E&G			E&G

School of Media School of Nursing and Allied Health	School of Kinesiology, Rec. & Sport	School of Kinesiology, Rec. & Sport	School of Kinesiology, Rec. & Sport				80	2∞	80	80		School of Kinesiology, Rec. & Sport		School of Kinesiology, Rec. & Sport	Public Health	Public Health	Public Health	Public Health	Public Health	Public Health	Public Health	Public Health	Public Health	Public Health	Public Health	Public Health	Public Health	Public Health	Psychology	Psychology	Psychology	Psychology	Psychology	Psychology	Psychology	Psychology	Psychology	Psychological Sciences	Political Science	Political Science						
Shane C. Holinde Janay Smith Atkinson	James Andrew Wright	James Andrew Wright	Leah E Spurlin	William Keith Rigdon	William Keith Rigdon	William Arthur Powell	William Arthur Powell	William Joseph Meadors	Christopher Cameron Levis	Philip C. Jones	John Curry Jackson	John Curry Jackson	James R. Honaker	Allison Nicolette Henson	Christopher L. Gaddis	Randall Edward Decre	Thaddeus R. Crews	Lacee Chavonne Carmon-Johnson	Angel Brown-Reveles	Anita Ruth Block	Derek Blaine White	Derek Blaine White	Amanda C Waid	Stacie Marie Sutter	Felicia Marie Merkson	Dwight Justin Ladd	Ben A. Howard	Craig Douglas Heckman	Juliana Christine Hawkins	Juliana Christine Hawkins	David C. Duncan	Charles McClane Cann	Jeffrey L Buckley	Nelson Alberto Atehortua De La Pena	Margaret Annelle White	Hannah Jo Turner	Thomas John Reece	Jodi Lynn McKnight	Jodi Lynn McKnight	Mark A. Graves	Sharon Ann Blevins	Sharon Ann Blevins	Sharon Ann Blevins	Scott B. Shadrick	Walter Richards	Ashley Nicole Lee
01/27/2020 01/27/2020	03/23/2020	01/27/2020	01/27/2020	03/23/2020	01/27/2020	03/23/2020	01/27/2020	01/27/2020	01/27/2020	03/23/2020	01/27/2020	01/27/2020	03/23/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020
5/31/2020 5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	2/29/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	2/29/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020
1,840.00 Reappointment 3,000.00 Reappointment		614.00 Reappointment	1,840.00 Reappointment	_	614.00 Reappointment	1,500.00 Reappointment	3,000.00 Reappointment	4,500.00 Reappointment	1,692.00 Reappointment	1,228.00 Reappointment		2,280.00 Reappointment		1,692.00 Reappointment		9,000.00 Reappointment	4,500.00 Reappointment	_			_			_	1,840.00 Initial Appointment	1,840.00 Reappointment	2,280.00 Reappointment		1,692.00 Reappointment		2,136.00 Reappointment	2,136.00 Reappointment	2,751.00 Initial Appointment	2,280.00 Reappointment	4,272.00 Reappointment	1,840.00 Initial Appointment	6,408.00 Reappointment	4,560.00 Reappointment	2,280.00 Reappointment	6,408.00 Reappointment	2,280.00 Reappointment		,	2,280.00 Reappointment	2,280.00 Reappointment	Initial Appointment
日 第 日 8 日 8 日 8	E&G	E&G	R	E&G	E&G	E&G	E&G	RD	E&G	E&G	R	E&G	E&G	E&G	B	R	B	E&G	8	E&G	E&C	E&G	3	E&G	E&G	B	E&G	E&G	E&G	E&G	E&G	E&G	E&G	B	B	E&G	B	B	E&G	E&G	E&G	E&G	E&G	E&G	E&G	D&3

School of Professional Studies School of Professional Studies	School of Professional Studies	School of Professional Studies	School of Professional Studies	School of Professional Studies	School of Nursing and Allied Health																																							
Pamela Jo Decker Michelle Lee Dyer	Gregg T Cobb	Scott Butter Heid Carol Luann Clyde Gallagher	Susan Turner Berry	Charles Baker	Barbara Jean Witty	James B. Williams	James B. Williams	Kenneth Neil Whitley	Deana Marie Walls	Kathryn Anne Villarreal	Megan Nicole Tucker	Tracey Wheeler Toms	Angela Lee Swift	Stacey Annette Steele	William Shawn Smith	Kathleen Lynne Riley	Megan Renee Porter	Rhonda Joy Pitcock	Patrick N. Pitcock	Beverly Jill Phelps	Barbara Gayle Minix	Barbara Gayle Minix	Krystal Brooke McKain	Marguerite Vernette McBride	Mollie Elizabeth Lawson	Jessica Annette Kelley	Melinda C. Joyce	Shelby Nicole Johnson	Deidre Marie Jessup	Elizabeth Ann Hawkins	Sarah Herrington Harrison	Mishanda J Griffin	Lena Marie Gokey	Michelle Cox Fyke	Jacqueline Nichole Felts	Jodie Lynn Dunkelberger	Laura Blackburn Deaton	Jennifer Marie Daniel	Alexandria Taylor Colovos	Sarah K Colbert	Jamie Lynn Blair	Aeron Elizabeth Barrow	Amy Nicole Ausbrooks	Janay Smith Atkinson
01/27/2020 01/27/2020	01/27/2020	01/27/2020	03/23/2020	01/27/2020	01/27/2020	03/02/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	03/23/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	03/23/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	03/23/2020
5/31/2020 5/31/2020	5/31/2020	5/31/2020	5/31/2020 5/31/2020	5/31/2020	5/31/2020	4/30/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	3/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020
2,136.00 Reappointment 1,692.00 Reappointment	Reappointment	Reappointment		Reappointment	Reappointment						Reappointment	Reappointment		Reappointment	nent					6,000.00 Reappointment	``		•	Reappointment				ment		•			3,000.00 Reappointment											
E&G	E&G	0 % 0 %	בין נד 8 % 10 %	1 E&C	E&G	B	E&G	E&G	E&G	E&G	E&G	E&G	E	ď	E&G	RD	E&G																											

# Completed Part Time Faculty Personnel Actions Subject to Board Approval Entered January 6, 2020 through March 15, 2020

<u> </u>
Date:
May
<u>.</u>
2020

Theatre & Dance Theatre & Dance	Sociology & Criminology Theatre & Dance	Sociology & Criminology	Sociology & Criminology	Sociology & Criminology	Sociology & Criminology	Sociology & Criminology	Sociology & Criminology	Sociology & Criminology	Social Work	Social Work	Social Work	Social Work	Social Work	Social Work	Social Work	Social Work	Social Work	Social Work	Social Work	Social Work	Social Work	Social Work	Social Work	Social Work	Social Work	Social Work	School of University Studies	School of University Studies	School of Teacher Education	School of Professional Studies	School of Professional Studies	School of Professional Studies	School of Professional Studies											
Robert F. Brock	Audie Daniel Wood Jeffrev Arthur Beard	Audie Daniel Wood	Christian Nicole Ryan	Deanna Leigh McGaughey-Summers	Katie Elizabeth Embry	Penny Lehnert Bowles	Crystal Lynn Huff Bohlander	Spencer Blake Allen	Tina Louise Smajlagic	Venishia L McGregor	Venishia L McGregor	Ericka Starr McComas-Church	Sandra Sarver McClain	Sandra Sarver McClain	April Leigh-Ann Martin	Sherry Lynn Litchfield	Rudolph Garcia	Laura Simpson Gaines	Jennifer Leigh Francis-Gehring	Christina Robin Donahue	Heather Michelle Cann	LeAnn Elizabeth Bruce	LeAnn Elizabeth Bruce	Georgena Ann Brackett	Jamye Alexandria Bowins Hardy	Jessica Chimere Bell Blackshear	Christina Marie Witt	Jacqueline Renee Gibbons	Stacey Michelle Owen	Erica Celeste Cutright	Matthew Darin Constant	Matthew Darin Constant	Brandi Michelle Wyatt-Hughes	Thomas W. Weakley	Michail Trivizadakis	Sophia A Sweeney	Michael W Sweeney	Maria Stewart	Timothy Bowman Ritter	Timothy Bowman Ritter	Brentni Danielle Henderson Langdon	Andrew Stephen Kester	David M Kerr	Susan Mary Fleschner
01/27/2020 01/27/2020	03/23/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	04/13/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020
5/31/2020 5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	3/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	3/31/2020
Reappointment Reappointment	2,280.00 Reappointment	Initial Appointment	Reappointment			Initial Appointment						Reappointment	Reappointment	Reappointment				2,280.00 Reappointment	nent		nent				Initial Appointment	nent		Reappointment	Reappointment	Reappointment	Reappointment	Reappointment	Reappointment	Reappointment	Reappointment	Reappointment							2,136.00 Reappointment	Reappointment
E&G RD	₹ €	G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	F	E&G	E&G	E&G	E&G	E&G	RU	E&G	E&G	E&G	E&G	E&G

### Completed Part Time Faculty Personnel Actions Subject to Board Approval Entered January 6, 2020 through March 15, 2020

WKU - Owensboro	WKU - Owensboro	WKU - Owensboro	WKU - Owensboro	WKU - Owensboro	WKU - Owensboro	WKU - Owensboro	WKU - Owensboro	WKU - Owensboro	WKU - Owensboro	WKU - Owensboro	WKU - Glasgow	WKU - E-town/Fort Knox	WKU - E-town/Fort Knox	WKU - E-town/Fort Knox	WKU - E-town/Fort Knox	WKU - E-town/Fort Knox	Theatre & Dance	Theatre & Dance	Theatre & Dance												
Leslie Danielle Woodward	Lionel R. Phelps	Lionel R. Phelps	Lee Wayne Maglinger	Michael Joseph Gross	James Howell Edwards	James Howell Edwards	Darryl D. Dockery	Michael J. Curry	Michael J. Curry	RonSonlyn Clark	Daniel L. Stone	Jennifer Bruton Sims	Gerald John Lundin	Leslie L. Lloyd	Leslie L. Lloyd	Sherry Rosalie Keown	Laura Beth Houchens	Laura Beth Houchens	Laura Beth Houchens	Ben L. Francis	Lisa Marie Boswell	Donna L. Bennett	Johnny Derk Beicher	James B Rachlin	Victoria Annette Murley	Deborah Ann Edds	Deborah Ann Edds	Stacey Carnes-Reyes	Roberto Valdez Sifontes	Roberto Valdez Sifontes	Madonna M. Freeburn
01/27/2020	03/23/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	08/26/2019	01/22/2019	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	01/27/2020	03/23/2020	01/27/2020	01/27/2020	03/23/2020	01/27/2020	01/27/2020
5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	2/29/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020	5/31/2020
5,600.00 Reappointment	2,280.00 Reappointment	2,280.00 Reappointment	2,280.00 Reappointment	6,000.00 Initial Appointment	2,280.00 Reappointment	2,280.00 Reappointment	3,264.00 Reappointment	2,136.00 Reappointment	3,192.00 Reappointment	2,280.00 Reappointment	2,800.00 Reappointment	2,136.00 Reappointment	2,136.00 Reappointment	3,212.00 Reappointment	2,136.00 Reappointment	3,448.00 Reappointment	3,560.00 Reappointment	2,136.00 Reappointment	2,136.00 Reappointment	3,876.00 Reappointment	2,136.00 Reappointment	4,272.00 Reappointment	2,280.00 Reappointment	6,000.00 Initial Appointment	2,136.00 Reappointment	2,526.00 Reappointment	2,526.00 Reappointment	5,520.00 Reappointment	564.00 Reappointment	4,512.00 Reappointment	6,840.00 Reappointment
E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G

Meeting Date: May 15, 2020

Completed Faculty Stipend Actions Subject to Board Approval Entered January 6, 2020 through March 15, 2020

Department	Name	Start Date	End Date	Amount Source
English	Alison Louise Langdon	1/1/2020	6/30/2020	15,198.00
History	Anthony A. Harkins	1/1/2020	5/15/2020	5,724.00
Communication Sciences & Disorders	Jo L. Shackelford	5/1/2020	6/30/2020	5,217.00
Doctor of Physical Therapy	Sonia Nicole Young	1/27/2020	6/30/2020	5,004.00 E&G
DELO - MEC Contract Program	Wren Allen Mills	1/1/2020	6/30/2020	4,200.00

## FY 2020-2021 Faculty Promotions and Tenure Summary

CHHS	CEBS	CHHS	OCSE	CEBS	CEBS	OCSE	PCAL	OCSE	OCSE	CHHS	OCSE	OCSE	OCSE	OCSE	OCSE	OCSE	PCAL		OCSE	CEBS	OCSE	CHHS	GFCB		GFCB	СННЅ	PCAL	OCSE	GFCB	GFCB	GFCB	GFCB+A2:G36	College	
Kinesiology, Rec & Sport	Counseling & Student Affairs	Public Health Ed. Admin, Leadership & Res.	Mathematics	Counseling & Student Affairs	Psychology	Mathematics	School of Media	Biology	Geography & Geology	Applied Human Sciences	Mathematics	Geography & Geology	Chemistry	Psychological Sciences	Geography & Geology	Biology	Music	d	Agriculture & Food Science	Teacher Education	Psychological Sciences	Physical Therapy	Management		Finance	Physical Therapy	Music	SEAS	Management	Management		Accounting	Department	
Stinnett, Brad	Wolf, Cheryl	Farrell, Colin Everson, Kimberlee	Gerstenschlager, Natasha	Burke, Monica	Zhao, Qin	Bhatttacharya, Tìlak	DeMarse, Ron	Srivastava, Ajay	Fan, Xingang	Haynes-Lawrence, Darbi	Khenner, Mikhail	Polk, Jason	Nee, Matt	Mienaltowski, Andrew	Durkee, Joshua	Dick, Carl	St. John, Brian	•	Gumirakiza, Dominique (Jean)	Tassell, Janet	Brausch, Amy	Young, Sonia	Cosby, Dana		Rhoades, Ron	Furgal, Karen	Harris, Scott	Ashrafzadeh, Farhad	Coder, LeAnne	Civelek, Ismail	Lo, Ling	Bergner, Jason	Employee	
Assistant Professor	Assistant Professor	Assistant Professor **Associate Professor	Assistant Professor	Associate Professor	Associate Professor	Associate Professor	Associate Professor	Associate Professor	Associate Professor	Associate Professor	Associate Professor	Associate Professor	Associate Professor	Associate Professor	Associate Professor	Associate Professor	Assistant Professor		Assistant Professor	Associate Professor	Associate Professor	**Associate Professor	Professor	***Pedagogical Assistant	Pedagogical Assistant Professor 7/1/2020	Assistant Professor	***Associate Professor	Associate Professor	Associate Professor	Associate Professor	Associate Professor	Assistant Professor	Rank	
7/1/2020	7/1/2020	7/1/2020 7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	,	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020		7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	Effective Date	
56,436.00	57,864.00	59,544.00 64,524.00	62,160.00	64,152.00	64,620.00	64,848.00	65,688.00	65,808.00	65,844.00	65,844.00	65,856.00	66,720.00	66,720.00	66,720.00	66,720.00	66,948.00	70,560.00		70,980.00	70,116.00	74,040.00	87,036.00	87,012.00		92,616.00	99,792.00	98,916.00	104,292.00	106,440.00	110,484.00	117,564.00	128,616.00	Current Rate/Salary	
62,088.00	63,516.00	65,196.00 64,524.00	67,812.00	70,716.00	71,184.00	71,412.00	72,252.00	72,372.00	72,408.00	72,408.00	72,420.00	73,284.00	73,284.00	73,284.00	73,284.00	73,512.00	76,212.00		76,632.00	76,680.00	80,604.00	87,036.00	94,152.00		99,756.00	105,444.00	106,944.00	110,856.00	113,004.00	117,048.00	124,128.00	134,268.00	*Proposed Rate/Salary	
Professor & Tenure	Promotion to Associate Professor & Tenure	Professor & Tenure Tenure	Promotion to Associate Promotion to Associate	Promotion to Professor	Promotion to Professor	Promotion to Professor	Promotion to Professor	Promotion to Professor	Promotion to Professor	Promotion to Professor	Promotion to Professor	Promotion to Professor	Promotion to Professor	Promotion to Professor	Promotion to Professor	Promotion to Professor	Professor & Tenure	Promotion to Associate	Promotion to Associate Professor & Tenure	Promotion to Professor	Promotion to Professor	Tenure	Associate Professor & Tenure	Promotion to Pedagogical	Promotion to Pedagogical Associate Professor & Tenure	Promotion to Associate Professor & Tenure	Promotion to Professor	Professor & Tenure	Type Action					
E&G	E&G	983 983	E&G	E&G	E&G	E&G	E&G	E&G	E&G	ರಿ%3	E&G	E&G	E&G	E&G	E&G	E&G	Split		E&G	5	E&G	E&G	E&G		E&G	E&G	E&G	Split	E&G	E&G	E&G	E&G	Funding Source	

## FY 2020-2021 Faculty Promotions and Tenure Summary

PCAL	PCAL	PCAL	OCSE	CHHS	CHHS	CHHS		PCAL		PCAL		PCAL		PCAL		PCAL		PCAL		PCAL		PCAL	_	CEBS		CEBS		T.	CEBS		CHHS	
Modern Languages	Theatre & Dance	Modern Languages	Physics & Astronomy	Nursing & Allied Health	Social Work	Kinesiology, Rec & Sport		Philosophy & Religion		Modern Languages		History		English		School of Media		Folks Studies & Antrhopology Horigan, Kate		Philosophy & Religion		Theatre & Dance		Teacher Education		Professional Studies		Special Collections	Teacher Education		Social Work	
Vandermolen, Yertty	Jordan, Carol	Liu, Yang	Lee, Ting-Hui	Wheat, Lindsay	Gibson, Allison	Esslinger, Travis		Arjana, Sophia		Chang, Yufen		Miner, Jeffrey		Youngblood, Alison		Pennington, Luke		y Horigan, Kate		Barker, James		Barber, Julie		Mittelberg, Julia		Ghezal, Said		Richey, Nancy	Smith, Kandy		Murphy, April	
Instructor I	Assistant Professor		Assistant Professor		Assistant Professor		Assistant Professor		Assistant Professor		Assistant Professor		Assistant Professor		Assistant Professor		Assistant Professor		Assistant Professor		Assistant Professor		Associate Professor	Assistant Professor		Assistant Professor						
7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020	7/1/2020		7/1/2020		7/1/2020		7/1/2020		7/1/2020		7/1/2020		7/1/2020		7/1/2020		7/1/2020		7/1/2020		7/1/2020		7/1/2020	7/1/2020		7/1/2020	
41,664.00	41,772.00	42,288.00	49,884.00	50,448.00	52,008.00	52,140.00		53,232.00		53,460.00		53,496.00		53,544.00		53,604.00		53,676.00		53,748.00		53,820.00		54,684.00		55,428.00		54,996.00	56,304.00		56,352.00	
46,764.00	46,872.00	47,388.00	54,984.00	55,548.00	57,108.00	57,792.00		58,884.00		59,112.00		59,148.00		59,196.00		59,256.00		59,328.00		59,400.00		59,472.00		60,336.00		61,080.00		61,560.00	61,956.00		62,004.00	
Promotion to Instructor II	Professor & Tenure	Promotion to Associate	Professor & Tenure	Promotion to Associate	Professor & Tenure	Promotion to Associate	Professor & Tenure	Promotion to Associate	Professor & Tenure	Promotion to Associate	Professor & Tenure	Promotion to Associate	Professor & Tenure	Promotion to Associate	Professor & Tenure	Promotion to Associate	Professor & Tenure	Promotion to Associate	Professor & Tenure	Promotion to Associate	Professor	Promotion to Associate	Promotion to Professor	Professor & Tenure	Promotion to Associate	Professor & Tenure	Promotion to Associate					
E&G	5%G	586	E&G	E&G	RD	£&G		E&G		E&G		E&G		E&G		E&G		E&G		E&G		E&G		D&3		5%0		E&G	D&3		E&G	

<sup>\*</sup> Faculty salaries include promotion increments only. Salary increases due to across the board pay raises will be reflected in the University's human resources database system.
\*\*\* Rank remains unchanged
\*\*\*\* Not the employee's current title (i.e., faculty administrator)

	Winter Session	Direction Creation	Dinal Oradir	Winter Session	WKU Pathways - Operating	WKU Pathways - Operating		Winter Session	Online Program Development		Study Away Program	Agriculture & Food Science	Agriculture & Food Science		Winter Session	Management	Management		Winter Session	CFL - Social Work	CFL - Social Work		Winter Session	DELO - MEC Contract Program	DELO - MEC Contract Program		Winter Session	MBA - Full Time	MBA - Full Time		Winter Session	DELO - MEC Contract Program	DELO - MEC Contract Program	DELO - MEC Contract Program		Winter Session	DELO - MEC Contract Program	DELO - MEC Contract Program	DELO - MEC Contract Program		Winter Session	MBA - Full Time	MBA - Full Time	Department	
Marchan Tancin Maria Tatal	McClanahan, Jessica Marie	McClanahan Tessica Marie	McClanghan Jessica Marie	Hoffewell Joseph Micheal Total	Hoffswell, Joseph Micheal	Hoffswell, Joseph Micheal	Sharma, Nilesh Chandra Total	Sharma, Nilesh Chandra	Sharma, Nilesh Chandra	Dennis, Roger L. Total	Dennis, Roger L.	Dennis, Roger L.	Dennis, Roger L.	Civelek, Ismail Total	Civelek, Ismail	Civelek, Ismail	Civelek, Ismail	Murphy, April Lynn Total	Murphy, April Lynn	Murphy, April Lynn	Murphy, April Lynn	Day, Martha M. Total	Day, Martha M.	Day, Martha M.	Day, Martha M.	Wilson, Dennis P. Total	Wilson, Dennis P.	Wilson, Dennis P.	Wilson, Dennis P.	Maxwell, Margaret G. Total	Maxwell, Margaret G.	Maxwell, Margaret G.	Maxwell, Margaret G.	Maxwell, Margaret G.	Mills, Wren Allen Total	Mills, Wren Allen	Mills, Wren Allen	Mills, Wren Allen	Mills, Wren Allen	Potter, Paula Wurth Total	Potter, Paula Wurth	Potter, Paula Wurth	Potter, Paula Wurth	Employee	
	Part-Time Faculty	Instructor II	Instructor II	rail-Tillic Faculty	Assistant Professor	Assistant Professor		Part-Time Faculty	Instructor II		Clinical Assistant Professor	Clinical Assistant Professor	Clinical Assistant Professor		Part-Time Faculty	Associate Professor	Associate Professor		Part-Time Faculty	Assistant Professor	Assistant Professor		Part-Time Faculty	Associate Professor	Associate Professor		Part-Time Faculty	Professor	Professor		Part-Time Faculty	Professor	Professor	Professor		Part-Time Faculty	Pedagogical Asst Professor	Pedagogical Asst Professor	Pedagogical Asst Professor		Part-Time Faculty	Professor	Professor	Title	
	1/31/2020	3/31/2020	2/28/2020	170172020	3/31/2020	2/28/2020		1/31/2020	2/28/2020		3/31/2020	3/31/2020	2/28/2020		1/31/2020	3/31/2020	2/28/2020		1/31/2020	3/31/2020	1/31/2020		1/31/2020	2/28/2020	1/31/2020		1/31/2020	3/31/2020	2/28/2020		1/31/2020	3/31/2020	2/28/2020	1/31/2020		1/31/2020	3/51/2020	2/28/2020	1/31/2020		1/31/2020	3/31/2020	2/28/2020	Effective Date	:
7 257 00	3,852.00	2.000.00	2,000.00	2,400.00	1,600.00	1,600.00	8,700.00	5,700.00	3,000.00	8,800,00	4,800.00	2,000.00	2,000.00	8,800.00	4,800.00	2,000.00	2,000.00	9,100.00	5,100.00	2,400.00	1,600.00	9,900.00	4,800.00	2,400.00	2,700.00	10,435.00	4,800.00	3,185.00	2,450.00	12,300.00	4,800.00	2,400.00	2,400.00	2,700.00	15,660.00	3,360.00	2,400.00	4,800.00	5,100.00	16,070.00	4,800.00	5,635.00	5,635.00	Amount	
	Winter Teaching Pay	Supplemental Pav	Supplemental Pav	willer reaching ray	Supplemental Pay	Supplemental Pay		Winter Teaching Pay	Supplemental Pay		Supplemental Pay	Overload	Overload		Winter Teaching Pay	Overload	Overload		Winter Teaching Pay	Supplemental Pay	Supplemental Pay		Winter Teaching Pay	Supplemental Pay	Supplemental Pay		Winter Teaching Pay	Supplemental Pay	Supplemental Pay		Winter Teaching Pay	Supplemental Pay	Supplemental Pay	Supplemental Pay	,	Winter Teaching Pay	Supplemental Pay	Supplemental Pay	Supplemental Pay		Winter Teaching Pay	Supplemental Pay	Supplemental Pay	Payment Type	
	RD	RD	RD	ξ	#&C	E&G		RD	RD		RD	E&G	E&G		RD	E&G	E&G		RU	RD	RD		RD	RJ US	RD		RJ	E&G	E&G		RJ.	RD	80	RD		RD.	RD	RD	RD		RD	E&G	E&G	Funding Source	í

McClanahan, Jessica Marie Total

7,852.00

Economics	Economics	Winter Session	Department of Marketing	Department of Marketing		Winter Session	Career & Workforce Development	Career & Workforce Development	Ed. Admin., Leadership & Research	Ed. Admin., Leadership & Research	A Titel Gestion	Winter Consists	CFL - Social Work	CFL - Social Work		Winter Session	MBA - Full Time		Winter Session	MBA - Full Time		CFL - Social Work	CFL - Social Work		DELO - MEC Contract Program	DELO - MEC Contract Program	DELO - MEC Contract Program		DELO - MEC Contract Program	DELO - MEC Contract Program	DELO - MEC Contract Program	·	DELO - MEC Contract Program	DELO - MEC Contract Program	DELO - MEC Contract Program		Winter Session	Online Program Development		Winter Session	Online Program Development	Department	,
Leguizamon, Juan Sebastian	Leguizamon, Juan Sebastian	Forbes, Lukas Total	Forbes, Lukas	Forbes, Lukas	Hughey, Aaron Wilson Total	Hughey, Aaron Wilson	Hughey, Aaron Wilson	Hughey, Aaron Wilson	Hughey, Aaron Wilson	Hughey, Aaron Wilson	McDaniel, Kerrie Lynn Total	Manager Carrie I and	Griffiths, Austin Garrett Total	Griffiths, Austin Garrett	Zhuhadar, Lily Popova Total	Zhuhadar, Lily Popova	Zhuhadar, Lily Popova	Cosby, Dana Mischelle Total	Cosby, Dana Mischelle	Cosby, Dana Mischelle	Gibson, Allison Total	Gibson, Allison	Gibson, Allison	Stobaugh, Rebecca R. Total	Stobaugh, Rebecca R.	Stobaugh, Rebecca R.	Stobaugh, Rebecca R.	Paganelli, Andrea Total	Pagancili, Andrea	Paganelli, Andrea	Paganelli, Andrea	Baker, John Paul Total	Baker, John Paul	Baker, John Paul	Baker, John Paul	Jukes, Pamela M. Total	Jukes, Pamela M.	Jukes, Pamela M.	Eaton, Melanie D. Total	Eaton, Melanie D.	Eaton, Mclanic D.	Employee	
Assistant Professor	Assistant Professor	Fart-Lime Faculty	Chair	Chair		Part-Time Faculty	Professor	Professor	Professor	Professor	A MAN . A MANUAL A MODERNY	Part Time Faculty	Part-Time Faculty	Assistant Professor		Part-Time Faculty	Associate Professor		Part-Time Faculty	Pedagogical Asst Professor		Instructor I	Instructor I		Associate Professor	Associate Professor	Associate Professor		Associate Professor	Associate Professor	Associate Professor		Associate Professor	Associate Professor	Associate Professor		Part-Time Faculty	Professor		Part-Time Faculty	Instructor I	Title	
3/31/2020	2/28/2020	1/31/2020	3/31/2020	2/28/2020		1/31/2020	3/31/2020	1/31/2020	3/31/2020	2/28/2020	> C	000015/1	1/31/2020	3/31/2020		1/31/2020	3/31/2020		1/31/2020	3/31/2020		3/31/2020	1/31/2020		3/31/2020	2/28/2020	1/31/2020		3/31/2020	2/28/2020	1/31/2020		3/31/2020	2/28/2020	1/31/2020		1/31/2020	2/28/2020		1/31/2020	2/28/2020	Effective Date	
1,000.00	1,000.00	6,800.00	1,000.00	1,000.00	6,900.00	4,800.00	300.00	300.00	750.00	750.00	7,200.00	7 200 00	7.200.00	2,400.00	7,250.00	4,800.00	2,450.00	7,250.00	4,800.00	2,450.00	7,400.00	2,400.00	5,000.00	7,500.00	2,400.00	2,400.00	2,700.00	7,500.00	2,400.00	2,400.00	2,700.00	7,500.00	2,400.00	2,400.00	2,700.00	7,800.00	4,800.00	3,000.00	7,800.00	4,800,00	3,000.00	Amount	
Overload	Overload	Winter Leaching Pay	Overload	Overload		Winter Teaching Pay	Supplemental Pay	Supplemental Pay	Overload	Overload		Winter Teaching Pay	Winter Teaching Pay	Supplemental Pay	•	Winter Teaching Pay	Supplemental Pay		Winter Teaching Pay	Supplemental Pay		Supplemental Pay	Supplemental Pay		Supplemental Pay	Supplemental Pay	Supplemental Pay		Supplemental Pay	Supplemental Pay	Supplemental Pay		Supplemental Pay	Supplemental Pay	Supplemental Pay		Winter Teaching Pay	Supplemental Pay		Winter Teaching Pay	Supplemental Pay	Payment Type	
E&G	E&G	ĕ	55 0	5 G		Ü	RD	23	E&G	1983	į	g D	ë	E	ł	RID	E&G		RD	E&G		R	RJ US		RD	RD.	RD		RB	RD	RJ.		RD	RJ US	RD		RD	RD		RD	RD	Funding Source	

Winter Session	DELO - MEC Contract Program DELO - MEC Contract Program	Winter Session	Winter Session	Winter Session	Ctr -Innovative Teaching & Learning	Study Away Program	OCSE - Research Incentive	Winter Session	Winter Session		Winter Session	Online Program Development		Winter Session	Online Program Development	Winter Session		Winter Session	Management		Winter Session	Cohort Programs		Winter Session	Cohort Programs	Cohort Programs	,	WKU Pathways - Operating	WKU Pathways - Operating		Winter Session	Management	Management		Winter Session	Department
Lane, Tracy	Kirby, Elizabeth Gail Kirby, Elizabeth Gail Kirby, Elizabeth Gail Total	Emani, Chandrakanth Emani, Chandrakanth Total	Bland, Lauren E. Bland, Lauren E. Total	Edwards, Sarah Jane Total	Edwards, Sarah Jane	Stone, Martin James Total	Stone, Martin James	Shackelford, Jo L. Total	Melancon, Kathryn Joanna Phillips Melancon, Kathryn Joanna Phillips Total	Kingery, Thomas W. Total	Kingery, Thomas W.	Kingery, Thomas W	Haddad, Bashar Fayez Total	Haddad, Bashar Fayez	Haddad, Bashar Favez	Dressler, Richard A. Total	Daniels, Aquestia D'Iotai	Daniels, Aquesha D Total	Daniels, Aquesha D	Staynings, Mark Andrew Total	Staynings, Mark Andrew	Staynings, Mark Andrew	Ghezal, Said Total	Ghezal, Said	Ghezal, Said	Ghezal, Said	Youngblood, Alison M Total	Youngblood, Alison M	Youngblood, Alison M	Spiller, Michael Shane Total	Spiller, Michael Shane	Spiller, Michael Shane	Spiller, Michael Shane	Leguizamon, Juan Sebastian Total	Leguizamon, Juan Sebastian	Employee
Part-Time Faculty	Associate Professor Associate Professor	Part-Time Faculty	Part-Time Faculty	Part-Time Faculty	Instructor I	Associate Professor	Associate Professor	Part-Time Faculty	Part-Time Faculty otal	1	Part-Time Faculty	Associate Professor		Part-Time Faculty	Assistant Professor	rate into racing	Dar Time Family	Partilline Facuity	Pedagogical Asst Professor	•	Part-Time Faculty	Associate Professor		Part-Time Faculty	Assistant Professor	Assistant Professor		Assistant Professor	Assistant Professor		Part-Time Faculty	Professor	Professor		Part-Time Faculty	Title
1/31/2020	1/31/2020 2/28/2020	1/31/2020	1/31/2020	1/31/2020	1/31/2020	1/31/2020	1/31/2020	1/31/2020	1/31/2020		1/31/2020	2/28/2020		1/31/2020	2/28/2020	10 10 10 10 10	000015/1	1/31/2020	2/28/2020		1/31/2020	3/31/2020		1/31/2020	3/31/2020	2/28/2020		3/31/2020	2/28/2020		1/31/2020	3/31/2020	2/28/2020		1/31/2020	Effective Date
5,100.00	2,700.00 2,400.00 5,100.00	5,100.00 5,100.00	5,100.00 5,100.00	3,150.00 5,150.00	2,000.00	5,202,36	402.36	5,400.00 5,400.00	5,400.00	5,400.00	2,400.00	3,000.00	5,550.00	4,800.00	750.00	5,700.00	200000	4,800.00	1,000.00	6,240.00	3,840.00	2,400.00	6,240.00	1,440.00	2,400.00	2,400.00	6,400.00	3,200.00	3,200.00	6,800.00	4,800.00	1.000.00	1,000.00	6,800.00	4,800,00	Amount
Winter Teaching Pay	Supplemental Pay Supplemental Pay	Winter Teaching Pay	Winter Teaching Pay	Winter Teaching Pay	Supplemental Pay	Supplemental Fay	Supplemental Pay	Winter Teaching Pay	Winter Teaching Pay	3	Winter Teaching Pay	Supplemental Pay		Winter Teaching Pay	Supplemental Pay	minut reaching ray	Winter Teaching Day	winter reaching ray	Overload		Winter Teaching Pay	Supplemental Pay		Winter Teaching Pay	Supplemental Pay	Supplemental Pay		Supplemental Pay	Supplemental Pay		Winter Teaching Pay	Overload	Overload		Winter Teaching Pay	Payment Type
25	RD RD	RD	RD	RD	R.D.	Ę	E&G	RD.	7	5	T.	מא		<b>2</b>	RD	ě	ğ	ē	E&G	1	RD	RD		RD	RD	RD		E&G	E&G		RD	E&G	E&G		da Ga	Funding Source

Winter Session	Winter Session		Winter Session	Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session	Music		Winter Session	Online Program Development		DELO - MEC Contract Program	DELO - MEC Contract Program		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Department	
Esslinger, Francis Travis	Ellis-Griffith, Gregory Earle Ellis-Griffith, Gregory Earle Total	Elder, Charlotte Ann Total	Elder, Charlotte Ann	Durkee, Joshua David Total	Coder, LeAnne Total	Coder, LeAnne	Chidurala, Manohar Total	Chidurala, Manohar	Cappiccie, Amy C. Total	Cappiccie, Amy C.	Burris, Stuart Campbell Total	Burris, Stuart Campbell	Burch, Katrina Ann Total	Burch, Katrina Ann	Brown, Katherine Elizabeth Total	Brown, Katherine Elizabeth	Black, William Robert Total	Black, William Robert	Berry, Kenneth W. Total	Berry, Kenneth W.	Askins, Kenneth Brent Total	Askins, Kenneth Brent	Lopes, Zachary Antonio Total	Lopes, Zachary Antonio	Lopes, Zachary Antonio	English, Gary M. Total	English, Gary M.	English, Gary M.	Smith, Kandy C. Total	Smith, Kandy C.	Smith, Kandy C.	Reece, Michelle Cheriane Total	Reece, Michelle Cheriane	Nurcheshmeh, Morteza Total	Nurcheshmeh, Morteza	Lockwood, Adam Benjamin Total	Lockwood, Adam Benjamin	Lenoir, Henry Joel Total	Lenoir, Henry Joel	Lee, Julie Kathryn Total	Lee, Julie Kathryn	Lane, Tracy Total	Employee	
Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	raft-Time raculy		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty	Associate Professor		Part-Time Faculty	Associate Professor		Assistant Professor	Assistant Professor		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Title	
1/31/2020	1/31/2020		1/31/2020	0707/10/1	1515000	1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020	1/31/2020		1/51/2020	2/28/2020		2/28/2020	1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		Effective Date	
4,800.00	4,800.00 4,800.00	4,800.00	4,800.00	4 800 00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,875.00	4,800.00	75.00	4,920.00	1,920.00	3,000.00	5,100.00	2,400.00	2,700.00	5,100.00	5,100.00	5,100.00	5,100.00	5,100.00	5,100.00	5,100.00	5,100.00	5,100.00	5,100.00	5,100,00	Amount	
Winter Teaching Pay	Winter Teaching Pay		Winter Teaching Pay	willer reaching ray	What Tooking Box	Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay	Supplemental Pay		Winter Teaching Pay	Supplemental Pay		Supplemental Pay	Supplemental Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Payment Type	
RD	RD		RD	2	Į,	rg U		RD		RD		RD		RD		RD		RD		RD.		RD		RD.	E&G		RD	RD		RD	RD.		RD.		RD.		PG PG		RD		RD.		Funding Source	1

Winter Session	Winter Session	Winter Session	Winter Session	Winter Session	Winter Session	Winter Session	Winter Session	Winter Session	Winter Session	Winter Session	Winter Session		Winter Session	Winter Session	WHITE DESIGN	Winter Cossion	DELO - MEC Contract Program	Winter Session	W. C.	Winter Session		Winter Session	DELO - PH Contract Programs		Winter Session	Winter Session		Department
Martin, John E. Total Martin, John E. Total	Martin Craig A.  Martin Craig A. Total	Marston, Scan R.  Marston, Scan P. Total	Maddox, Jeremy B.  Maddox, Jeremy B.	Lyons, Thomas Scott  Trans Thomas Scott Total	Leguizamon, Susane Total Liang, Feng Helen Total	Larrey, Grace K. 10131 Leguizamon, Susane	Kim, Jae Jang Total Lartey, Grace K.	Kim, Jac Jang	Kiasatpour, Soleiman	Kelly, Elizabeth H. Forrester	Kanan, James W. Total	Jordan, Guy D. Total	Jordan, Guy D.	Jenkins, Andrea Kirk  Tenkins, Andrea Kirk Total	Hunley, Thomas Christian Total	Huang, Xiaoxia Total Hunley Thomas Christian	Huang, Xiaoxia	Houchens, Nadia Farah Total	Grieve, Frederick G. 10121	Grieve, Frederick G.	Gibson, Fred Wayne Total	Gibson, Fred Wayne	Gardner, Marilyn M.	Everson, Kimberlee Kaye Total	Everson, Kimberlee Kaye	Esslinger, Keri A. Total	Esslinger, Francis Travis Total	Employee
Part-Time Faculty	Part-Time Faculty	Part-Time Faculty	Part-Time Faculty	Part-Time Faculty	Part-Time Faculty	Part-Time Faculty	Part-Time Faculty	Part-Time Faculty	Part-Time Faculty	Part-Time Faculty	rart-1 ime racuity	5 1 1	Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	Associate Professor	t est t = a chance a community	Part Time Faculty	Part-Time Faculty	,	Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	Fart-lime Faculty	i i	Title
1/31/2020	1/31/2020	1/31/2020	1/31/2020	1/31/2020	1/31/2020	1/31/2020	1/31/2020	1/31/2020	1/31/2020	1/31/2020	1/31/2020		1/31/2020	1/31/2020		1/31/2020	3/31/2020	F. C. S. C. S. C.	1/31/2020	1/31/2020		1/31/2020	1/31/2020		1/31/2020	1/31/2020	5 5 6 8	Effective Date
4,800.00	4,800.00	4,800.00 4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00 4,800.00	4,800.00	4,800.00 4,800.00	4,800.00	4,800.00	4 800 00	4.800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4.800.00	Amount
Winter Teaching Pay	Winter Teaching Pay	Winter Teaching Pay	Winter Teaching Pay	Winter Teaching Pay	Winter Teaching Pay	Winter Teaching Pay	Winter Teaching Pay	Winter Teaching Pay	Winter Teaching Pay	Winter Teaching Pay	winter reacting ray		Winter Teaching Pay	Winter Teaching Pay	(	Winter Teaching Pay	Supplemental Pay	O . ad	Winter Teaching Pay	Winter Teaching Pay		Winter Teaching Pay	Winter Teaching Pay		Winter Teaching Pay	winter Leaching Pay	3	Payment Type
RD	RD	RD	RD	RD	RD	<b>E</b>	ಜ	RD.	RD	RD	ē	<b>5</b>	RD	RD		RJ.	RD		R.D.	RD		RI U	7. U		RD	č	;	Funding Source

Winter Session		Winter Session	1	KRS Contract Programs		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Study Away Program		KRS Contract Programs		DELO - MEC Contract Program	WKU - Glasgow	WKU - Glasgow		KRS Contract Programs		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session	Department
Strow, Claudia Wood	Strow, Brian Kent Total	Strow, Brian Kent	Stinnett, Thomas Bradley Total	Stinnett, Thomas Bradley	Srivastava, Ajay Total	Srivastava, Ajay	Smith, Michael E. Total	Smith, Michael E.	Shake, Matthew Clinton Total	Shake, Matthew Clinton	Serafini, David Anthony Total	Serafini, David Anthony	Schiess, Donna Kay Total	Schiess, Donna Kay	Rezasoltani, Asghar Total	Rezasoltani, Asghar	Redifer, Jenni Lynne Total	Redifer, Jenni Lynne	Poole, Alexander B. Total	Poole, Alexander B.	Philips, Thomas Keith Total	Philips. Thomas Keith	Payne, Kenneth David Total	Payne, Kenneth David	Paganelli, Anthony Lee Total	Paganelli, Anthony Lee	Paganelli, Anthony Lee	Paganelli, Anthony Lee	Oregon, Evelyn Monteal Total	Oregon, Evelyn Monteal	Ochs, Sarah E Total	Ochs, Sarah E	Obee, Terry L. Total	Obee, Terry L.	North, Leslie A. Total	North, Leslie A.	Myers, Carl L. Total	Mycrs, Carl L.	Musalia, John M. Total	Musalia, John M.	Mienaltowski, Andrew S. Total	Mienaltowski, Andrew S.	McCaslin, Sara Beth Total	McCaslin, Sara Beth	Employee
Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Professor		Part-Time Faculty		Librarian, WKU Elizabethtown	Librarian, WKU Elizabethtown	Librarian, WKU Elizabethtown		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty	Title
1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020	3/31/2020	2/28/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020	Effective Date
4,800.00	4,800.00	4.800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4.800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4.800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	2,800.00	1,000.00	1,000.00	4,800.00	4,800.00	4,800.00	4.800.00	4,800,00	4,800.00	4.800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4.800.00	4,800.00	4,800.00	Amount
Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Supplemental Pay		Winter Teaching Pay		Supplemental Pay	Overload	Overload		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay	Payment Type
RD		AS D		R H		RD		RD		מא		RD		RD		꿈		RD		מא		RD		RD		RD	E&G	E&G		RD		RD		RD		RD.		RD		DS DS		מא		RD	Funding Source

Winter Session	Winter Session	Winter Session	DELO-MBA	DELO- MBA		DELO - MBA	DELO - MBA		Winter Session	winter Session		Winter Session		Winter Session	•	Study Away Program		Winter Session	Ctr -Innovative Teaching & Learning		Winter Session	School of Media		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session		Department	
Huskey, Stephen H. Total	Watkins, Cecilia Michelle Watkins, Cecilia Michelle Total	Macy, Gretchen Marie Brown Macy, Gretchen Marie Brown Total	Zimmer, David Michael Total  Zimmer, David Michael Total	Zimmer, David Michael	Chhachhi, Indudeep S. Total	Chhachhi, Indudeep S.	Chhachhi, Indudeep S.	Lebedinsky, Alexander G. Total	Lebedinsky, Alexander G.	Archer, Lester Adrian Total	Archer Lecter Adrien	Nichols, Michael Anthony	Hollis, Quentin Maurice Total	Hollis, Quentin Maurice	Embry, Ann Elizabeth Total	Embry, Ann Elizabeth	Turner, Joel Frederick Total	Turner, Joel Frederick	Turner, Joel Frederick	Kenney, James Harris Total	Kenney, James Harris	Kenney, James Harris	Wilson, Jason C Total	Wilson, Jason C	Wichman, Aaron L. Total	Wichman, Aaron L.	Warfel, Erin Taylor Total	Warfel, Erin Taylor	Vaughan, Shannon K Total	Vaughan, Shannon K	Tullis, Matthew L. Total	Tullis, Matthew L.	Trojan, Carrie Total	Trojan, Carrie	Todd, Patricia R. Total	Todd, Patricia R.	Taylor, Ritchie Don Total	Taylor, Ritchie Don	Strow, Claudia Wood Total	Employee	
Part-Time Faculty	Part-Time Faculty	Part-Time Faculty	Professor	Professor	1	Department Chair	Department Chair		Part-Time Faculty	t dit_titute a accury	Part Time Faculty	Part-Time Faculty		Part-Time Faculty		Assistant Professor		Part-Time Faculty	Professor		Part-Time Faculty	Professor		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Title	
1/31/2020	1/31/2020	1/31/2020	5/51/2020	2/28/2020		3/31/2020	2/28/2020		1/31/2020	11 11 11 11 11 11 11 11	1/31/2020	1/31/2020		1/31/2020		1/31/2020		1/31/2020	1/31/2020		1/31/2020	3/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		Effective Date	
3,975.00 3,975.00	3,990.00 3,990.00	3,990.00 3,990.00	4,000.00	2,000.00	4,000.00	2,000.00	2,000,00	4,005.00	4,005.00	4,200.00	4 200 00	4.320.00	4,320.00	4,320.00	4,320.00	4,320.00	4,400.00	2,400.00	2,000.00	4,465.00	3,840.00	625.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	Amount	
Winter Teaching Pay	Winter Teaching Pay	Winter Teaching Pay	supplemental ray	Supplemental Pay		Supplemental Pay	Supplemental Pay		Winter Teaching Pay	Transcr & Cacaming 1 ay	Winter Teaching Pay	Winter Teaching Pay		Winter Teaching Pay		Supplemental Pay		Winter Teaching Pay	Supplemental Pay		Winter Teaching Pay	Supplemental Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Payment Type	
RD	RD	RD	Ę	3 8	3	25	RJ		RD	ŧ	Š	RD		RD		RD		RD.	RD		25	E&G		RD		25		RD		RD		מא		RD		25		RD		Funding Source	

Study Away Program	Winter Session	Winter Session	Applied Human Sciences	Study Away Program	Study Away Program	Winter Session	Study Away Program	Study Away Program	Health & Fitness Lab	WKU Pathways - Operating	WKU Pathways - Operating	,	WKU Pathways - Operating	WKII Parhways - Operating	winter Session		Winter Session		Winter Session		Winter Session	Sidely Away Liberanii	Study Avenue Browns	SON Contract Programs	South Central AHEC	Winter Session		Winter Session	Winter Session		Winter Session	Department
Nemon, Amy Tracy	Noel, Christina Koantree 10tal Arnett, Scott W. Arnett Scott W. Tatal	Flener, Sheila S. Total Noel, Christina Roantree	Young, David A. Total Flener, Sheila S.	Hovet, Theodore R. Total Young, David A.	Dahl, Darwin Bradley Total Hovet, Theodore R.	Barber, Julie Lyn Total Dahl, Darwin Bradley	Hall, Elizabeth D. Total Barber, Julie Lyn	Hall, Elizabeth D.	Hall, Elizabeth D.	Romero, Juan Lennart Michel Total	Romero, Juan Lennart Michel	Logsdon, Jeremy Ray Total	Logsdon, Jeremy Ray	Loesdon, Joremy Ray	Farrell, Colin Total	Wilson, Catherine Marie Total	Wilson, Catherine Marie	Upright, Paula Ann Total	Upright, Paula Ann	Tinius, Rachel Ann Total	Tinius, Rachel Ann	Poff, Raymond Arthur Total	Cole, William Spencer Total	Cole, William Spencer	Cole, William Spencer	West, Adam R. Total	Haynes-Lawrence, Darbi Jean Total	Haynes-Lawrence, Darbi Jean	Harris, Scott Holden Total	Derryberry, Pitt Total	Derryberry, Pitt	Employee
Instructor II	Part-Time Faculty	Part-Time Faculty	Instructor II	Department Head	Professor	Part-Time Faculty	Assistant Professor	Professor	Professor	Associate Professor	Associate Professor		Clinical Assistant Professor	Clinical Assistant Professor	r at - Time racarly	Bot Time South	Part-Time Faculty		Part-Time Faculty		Part-Time Faculty	A A V A WILL VA	Professor	Instructor I	Instructor I	Part-Time racuity	1	Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	Title
1/31/2020	1/31/2020	1/31/2020	1/31/2020	1/31/2020	3/31/2020	1/31/2020	1/31/2020	3/31/2020	1/31/2020	3/31/2020	2/28/2020		3/31/2020	2/28/2020	11011/2020	1210000	1/31/2020		1/31/2020		1/31/2020		1/31/2020	3/31/2020	2/28/2020	1/31/2020		1/31/2020	1/31/2020		1/31/2020	Effective Date
2,880.00	2,880.00	3,000.00	3,150.00	3,150.00	3,150.00	3,150.00	3,166.00 3,150.00	3,150.00	16.00	3,200,00	1,600.00	3,200.00	1,600.00	1.600.00	3,204.00	3,360.00	3,360.00	3,360.00	3,360.00	3,360.00	3,360.00	3,360,00	3,700.00	3,000.00	700.00	3,840,00	3,840.00	3,840.00	3,840.00	3,840.00	3.840.00	Amount
Supplemental Pay	Winter Teaching Pay	Winter Teaching Pay	Overload	Supplemental Pay	Supplemental Pay	Winter Teaching Pay	Supplemental Pay	Supplemental Pay	Supplemental Pay	supplemental Fay	Supplemental Pay		Supplemental Pay	Supplemental Pav	w шег теасши <u>з</u> гау	Winter Teaching Day	Winter Teaching Pay		Winter Teaching Pay	,	Winter Teaching Pay	2 all b. co	Supplemental Pay	Supplemental Pay	Consulting	Winter Leaching Pay	1	Winter Teaching Pay	Winter Teaching Pay		Winter Teaching Pay	Payment Type
RD	RD.	מא	E&G	RD	RD	RD	RD	RB	E&G	£&C	5%G		E&G	E&G	ě	ğ	מא		RD		25	į	ם כ	RD	Grant	č	}	RD	ë	i	RG	Funding Source

Ctr -Innovative Teaching & Learning	Ctr-Innovative Teaching & Learning		Dual Credit	Dual Credit		Ctr -Innovative Teaching & Learning	•	Information Systems		Dual Credit	Dual Credit		Ctr -Innovative Teaching & Learning	Kentucky Museum		Winter Session		Winter Session		Winter Session		South Central AHEC		Winter Session		Winter Session		Winter Session		Winter Session		Study Away Program		Winter Session		Winter Session		Winter Session		Winter Session		Winter Session	Department
Deng. Yongming	Browder, Dorothea Total	Basham, Cortney S. Total	Basham, Cortney S.	Basham, Cortney S.	Ayers, Robin Latrice Total	Ayers, Robin Latrice	Atkinson, John Kirk Total	Atkinson, John Kirk	Abumuhfouz, Ismail Total	Abumuhfouz, Ismail	Abumuhfouz, Ismail	Crowder, Margaret Elizabeth Total	Crowder, Margaret Elizabeth	Crowder, Margaret Elizabeth	Scudder, Cris E. Total	Scudder, Cris E.	Rowland, Naomi Smith Total	Rowland, Naomi Smith	Jaggers, Patricia A. Total	Jaggers, Patricia A.	Briggs, Crista L. Total	Briggs, Crista L.	Oliver, David Earl Total	Oliver, David Earl	Gumirakiza, Jean Dominique Total	Gumirakiza, Jean Dominique	Sikora, Doris A. Total	Sikora, Doris A.	Papadimitriou, Antigoni Total	Papadimitriou, Antigoni	Murphy, Roger W. Total	Murphy, Roger W.	Krull, Amy C. Total	Krull, Amy C.	Harper, Whitney R Total	Harper, Whitney R	Duffin, Lisa C. Total	Duffin, Lisa C.	Cartwright, Ingrid Adriana Total	Cartwright, Ingrid Adriana	Hudson, Caroline Alexander Total	Nemon, Amy Tracy Total Hudson, Caroline Alexander	Employee
Assistant Professor	Associate Professor	11	Instructor II	Instructor II		Instructor II		Professor		Instructor I	Instructor I		Instructor II	Instructor II		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Professor		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Associate Professor		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty		Part-Time Faculty	Title
1/31/2020	2/28/2020		3/31/2020	2/28/2020		2/28/2020		3/31/2020		3/31/2020	2/28/2020		1/31/2020	3/31/2020		1/31/2020		1/31/2020		1/31/2020		2/28/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		3/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020		1/31/2020	Effective Date
2,000.00	2,000.00	2,000.00	1,000.00	1,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	1,000.00	1,000.00	2,100.00	2,000.00	100.00	2,136.00	2,136.00	2,136.00	2,136.00	2,247.00	2,247.00	2,250.00	2,250.00	2,280.00	2,280.00	2,280.00	2,280.00	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00	2,568.00	2,568.00	2,736.00	2,880.00 2,736.00	Amount
Supplemental Pay	Supplemental Pay	•	Supplemental Pay	Supplemental Pay		Supplemental Pay		Overload		Supplemental Pay	Supplemental Pay		Supplemental Pay	Awards		Winter Teaching Pay	1	Winter Teaching Pay		Winter Teaching Pay		Consulting		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Supplemental Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay		Winter Teaching Pay	Payment Type
RD	F	į į	RD	RD		25		E&G		RD	R.		RD	E&G		R		RD.		RD		Grant		RJ D		RD		RD		RD		RD		RD		RD		RD		DS.		RD	Funding Source

Winter Session	WKU Pathways - Operating	Doctor of Nursing Practice	Winter Session	South Central AHEC	Winter Session		OCSE - Research Incentive	Ctr -Innovative Teaching & Learning	!	Sociology & Criminology	Sociology & Criminology	•	SON Contract Programs		Dual Credit	Dual Credit	c	Accounting	Accounting		Dual Credit	Dual Credit		Dual Credit	Dual Credit		Accounting	Accounting		Dual Credit	Dual Credit		Ctr-Innovative Teaching & Learning		Physics & Astronomy	E	Ctr -Innovative Teaching & Learning	Department
Huss, Jeanine M.	Green, Kimberly Jones Total	Travelsted, Melissa Kaye Travelsted, Melissa Kaye	Adams, Anita Ann Total	Fox, Lori Kay	Shivel, Deborah Carr Linville Shivel, Deborah Carr Linville Total	Foster, Stuart A. Total	Ziegler, Uta Total Foster, Stuart A.	Ziegler, Uta	Winters, Dawn Marie Total	Winters, Dawn Marie	Winters, Dawn Marie	Wheat, Lindsay Spears Total	Wheat, Lindsay Spears	Skipworth, Carnetta Charlotte Total	Skipworth, Carnetta Charlotte	Skipworth, Carnetta Charlotte	Ross, Mark T. Total	Ross, Mark T.	Ross, Mark T.	Jones, Michelle Sharmaine Total	Jones, Michelle Sharmaine	Jones, Michelle Sharmaine	Hunt-Shepherd, Janice Ray Total	Hunt-Shepherd, Janice Ray	Hunt-Shepherd, Janice Ray	Hunt, Allen K. Total	Hunt, Allen K.	Hunt, Allen K.	Hughes, Gary Kent Total	Hughes, Gary Kent	Hughes, Gary Kent	Harkins, Anthony A. Total	Harkins, Anthony A.	Dobrokhotov, Vladimir Total	Dobrokhotov, Vladimir	Dobler, Scott Alan Total	Deng, Yongming Total Dobler, Scott Alan	Employee
Part-Time Faculty	Assistant Professor	Part-Time Faculty	Part-Time Faculty	Clinical Associate Professor	Part-Time Faculty		Professor	Professor		Instructor I	Instructor I		Instructor I		Associate Professor	Associate Professor		Chair	Chair		Associate Professor	Associate Professor		Associate Professor	Associate Professor		Assistant Professor	Assistant Professor		Instructor II	Instructor II		Professor		Professor		Instructor II	Title
1/31/2020	2/28/2020	1/31/2020	1/31/2020	2/28/2020	1/31/2020		2/28/2020	1/51/2020		3/31/2020	2/28/2020		3/31/2020		3/31/2020	2/28/2020		3/31/2020	2/28/2020		3/31/2020	2/28/2020		3/31/2020	2/28/2020		3/31/2020	2/28/2020		3/31/2020	2/28/2020		1/31/2020		1/31/2020		1/31/2020	Effective Date
1,600.00	1,600.00	1,602.00	1,650.00	1,775.00	1,920.00	1,999.68	89.666,1	2.000.00	2,000.00	1,000.00	1,000.00	2,000.00	2,000.00	2,000.00	1,000.00	1,000.00	2,000.00	1,000.00	1,000.00	2,000.00	1,000.00	1,000.00	2,000.00	1,000.00	1,000.00	2,000.00	1,000.00	1,000.00	2,000.00	1,000.00	1,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	Amount
Winter Teaching Pay	Supplemental Pay	Winter Teaching Pay	Winter Teaching Pay	Consulting	Winter Teaching Pay	 	Supplemental Pay	Supplemental Pay		Overload	Overload		Supplemental Pay		Supplemental Pay	Supplemental Pay		Overload	Overload		Supplemental Pay	Supplemental Pay		Supplemental Pay	Supplemental Pay		Overload	Overload		Supplemental Pay	Supplemental Pay		Supplemental Pay		Overload		Supplemental Pay	Payment Type
RD	E&G	E&G	75	Grant	ë		E&G	25		E&G	E&G		RD		RD	RD		E&G	E&G		RD	PJ US		RD	RD		E&G	E&G		RD	25		RD		£&G		RD	Funding Source

Health & Fitness Lab	Kentucky Museum	AFAM	Accounting	Kentucky Museum	English	COST - Newscar est Historia ve	OCCE - Bassarch Incantive	School of Media	School of Media		Commencement		Communication Sciences & Disorders	Continuent Controls of Programs	Communication Sciences & Disorders	Student Teaching Overseas Placement		Winter Session		Winter Session	,	School of Media		School of Media		Winter Session	Winter Session	3	Center for R&D		Physics & Astronomy		School of Teacher Education	School of Teacher Education	Department
Ogiespee, brent A. Aoiai Dye, Lacretia Toniece	Oglesbee, Brent T.	Montgomery, Jack Gilbert Total	Bibelhauser, Stacy Rickard	Petkus, Yvonne Potlare Vyonne Total	Conley, John Evins Conley, John Evins Total	Cary, Kevin B. Total	Thomason, Sara Ruth Corkern Total	Thomason, Sara Ruth Corkern	Newton, Travis Alan Total	Schallert, Gary Thomas Total	Schallert, Gary Thomas	Neils-Strunjas, Jean Total	Neils-Strunjas, Jean	Weiler, Brian Kenneth Total	Weiler, Brian Kenneth	Hines, Lynn Ann	Stenger-Ramsey, Tammic Lynn Total	Stenger-Ramsey, Tammie Lynn	Herrick, Sarah Lynn Total	Herrick, Sarah Lynn	Pfranger, Bradley J. Total	Pfranger, Bradley J.	McKerral, Gordon Donald Total	McKerral, Gordon Donald	Sullivan, Dana June Total	Sullivan, Dana June	Ding. Xiuhua Total	Den city regions really rotate	Sewell, Kendra Hurt Total	EX, All Total	Er, Ali	Cartwright, Kristy Lyn Total	Cartwright, Kristy Lyn	Huss, Jeanine M. Total Cartwright, Kristy Lyn	Employee
Associate Professor	Professor	Professor	Associate Professor	Professor	Instructor I		Instructor II	Assistant Professor	Associate I followor	A crooking Drofessor	Professor		Professor		Assistant Professor	Professional-In-Residence		Part-Time Faculty		Part-Time Faculty		Associate Professor		Professor		Part-Time Faculty	i att anno a aouity	Dart Time Frank	Executive-in-Residence	Designation of the second	Associate Professor		Instructor I	Instructor I	Title
1/31/2020	3/31/2020	3/31/2020	2/28/2020	3/31/2020	3/31/2020		2/28/2020	3/31/2020	0.0112020	3/31/2020	1/31/2020		2/28/2020		2/28/2020	2/28/2020		1/31/2020		1/31/2020		3/31/2020		3/31/2020		1/31/2020	10 11 20 020	1/31/2020	020711 676	3515000	1/31/2020		3/31/2020	2/28/2020	Effective Date
16.00	100.00	100.00	250.00 250.00	425.00 425.00	\$00.00 \$00.00	555.12	625.00 555.12	625.00	625.00	625.00	750.00	851.40	851.40	921.18	921.18	1,000,00	1,064.00	1.064.00	1,197.00	1,197.00	1,250.00	1,250.00	1,250.00	1,250.00	1,440,00	1,440.00	1,440.00	1 440 00	1.500.00	1 500 00	1,500,00	1,500.00	750.00	1,600.00 750.00	Amount
Supplemental Pay	Awards	Supplemental Pay	Awards	Awards	Overload		Supplemental Pav	Supplemental Pay	oupprentionar ray	Supplemental Pay	Supplemental Pay		Supplemental Pay	;	Supplemental Pay	Supplemental Fay	-	Winter Teaching Pay		Winter Teaching Pay		Supplemental Pay		Supplemental Pay		Winter Teaching Pay	minut reacting and	Winter Teaching Pay	supplementar ray	Cinal amontal Day	Overload		Overload	Overload	Payment Type
E&G	E&G	E&G	E&G	E&G	E&G	) ;	E&G	E&G	, control	Ç.	E&G		E&G		E&G	2	j	RD		22		E&G		ರಿಳಿತ		RB B	,	×.	ē	e d	E&G		E&G	E&G	Funding Source

	Health & Fitness Lab Health & Fitness Lab	Department
Dye, Lacretia Toniece Total Grand Total	Dye, Lacretia Toniece Dye, Lacretia Toniece	Employee
,	Associate Professor Associate Professor	Title
	2/28/2020 3/31/2020	Effective Date
96.00 875.028.74	00	Amount Payn
	Supplemental Pay Supplemental Pay	Payment Type
	E&G E&G	Funding Source

### \* Funding Source Codes:

Aux - Auxiliary
RD - Revenue Dependent
Split - Funding is split between sources
FDN - Foundation \* Funding Source Codes: E&G - Education and General Grant - Grant Funded

\*Funding Source Codes:

E&G - Education and General
Grant - Grant Funded
Aux - Auxiliary

RD - Revenue Dependent

Split - Funding is split between sources
FDN - Foundation

# Completed Staff Personnel Actions Subject to Board Approval Entered January 6, 2020 through March 15, 2020

College Heights Foundation De Infrastructure & Ops - Network Sa		Military Student Services To	Public Radio Services La	1 Services		Educational Television Services Da		POD	n Services		n Services		Studies & Anthropology				_	Education Complex (CEC)			ications & Marketing		cky Mesonet				Engineering & Applied Sciences Me		Campus Recreation and Wellness Jer		cture & Ops - Network			Advising & Career Development Ctr Ah	Department
Donald L. Smith Samuel A Holaday	Cara Nicole Cordell	Tonya Mae Archey	Laura S Holderfield	Justin R. Davis	Colin Corbet Jackson	Darius N. Barati	Joshua Michael Niedwick	Adam C. Emberton	Dana L. Divine	Barbara Deeb	Cheryl Shrader Beckley	Mary McCue Swietek	Deborah Bassett Parrish	Creste Lindy-Jene Jean	Chelsea Nicole Hale	LaTravius Armond Robinson	Samantha Haley Hines	Haley A Green	Jessica Morgan Lucas	Brooks Carrington LeCompte	Mary Wells Bidwell	Jonathan Michael Hopson Lamar	Gavin Dowd Connors	Jacob Tyler Sharp	Jordan Lee Saltsman	Ben Christian Miciotto	Mehdi Hosseinpour	Jennifer Leigh Gilliam	Jerrell Christopher Kelly	Jennifer Marie Stearsman	Gary Wayne Sprinkle	Kenneth Alexander Baker	Ryan Gregory Aplin	Ahmod Rashod Sims	Employee
President, CHF/WKUF/WKU REC 01/01/2020 Network Specialist 07/01/2019	Office Coordinator	Military Student Svcs Coord	Coordinator, Corporate Support	Coordinator, Operations	News Anchor/Reporter	Producer/Director	Producer/Director	Engineer, Electrical	Program Operations Manager	News Producer/Anchor	Sr. Producer/Director	Manager, Development	Staff Archaeologist	Equine Facilities Technician	Office Associate	Compliance Associate	Office Associate	Asst. Program Mgr/Teacher	Assistant Coach	Assistant Coach	Digital Media Content Spec	Asst. Strength & Cond. Coach	Mesonet System Meteorologist I	Police Officer	Police Officer	Police Officer	Post-Doctoral Research Assoc.	Accountant	Assistant Director, Programs	Director, Athletic Compliance	Network Engineer	Assistant Coach	Assistant Coach	Director	Title
07/01/2020	03/11/2020	03/09/2020	02/01/2020	02/01/2020	02/01/2020	02/01/2020	02/01/2020	02/01/2020	02/01/2020	02/01/2020	02/01/2020	02/01/2020	01/13/2020	03/02/2020	01/06/2020	02/24/2020	03/02/2020	02/03/2020	03/01/2020	01/21/2020	01/21/2020	02/04/2020	02/03/2020	01/06/2020	01/06/2020	01/06/2020	02/17/2020	01/15/2020	01/06/2020	03/02/2020	03/03/2020	01/23/2020	02/21/2020	02/03/2020	Effective Date
150,000.00 47,220.00			26,676.00	37,644.00	40,014.00	43,440.00	44,940.00	47,568.00	51,228.00	55,380.00	56,328.00	67,608.00																							Current Rate/Salary
198,000.00 Reclassification 47,220.00 Reclassification		39,000.00 Rehire	26,676.00 Reappointment	37,644.00 Reappointment	40,014.00 Reappointment	43,440.00 Reappointment	44,940.00 Reappointment	47,568.00 Reappointment	51,228.00 Reappointment	55,380.00 Reappointment	56,328.00 Reappointment	67,608.00 Reappointment	23,400.00 Initial Appointment	26,013.00 Initial Appointment	26,481.00 Initial Appointment	29,250.00 Initial Appointment	31,999.50 Initial Appointment	33,156.00 Initial Appointment	35,004.00 Initial Appointment	35,004.00 Initial Appointment	35,568.00 Initial Appointment	35,568.00 Initial Appointment	35,880.00 Initial Appointment	36,233.60 Initial Appointment	36,233.60 Initial Appointment	36,233.60 Initial Appointment	40,008.00 Initial Appointment	42,000.00 Initial Appointment	44,004.00 Initial Appointment	46,008.00 Initial Appointment	65,004.00 Initial Appointment	70,008.00 Initial Appointment	80,004.00 Initial Appointment	80,004.00 Initial Appointment	Proposed Type Action Rate/Salary
Split E&G	E&G	E&G	Grant	Grant	Grant	Grant	Grant	E&G	Grant	Split	Grant	Grant	RD	E&G	RD	E&G	E&G	Grant	E&G	E&G	E&G	E&G	E&G	E&G	E&G	E&G	Grant	RD	E&G	E&G	E&G	E&G	E&G	E&G	Funding Salary Increase Source Reason

# Completed Staff Personnel Actions Subject to Board Approval Entered January 6, 2020 through March 15, 2020

Intercultural & Student Engagement Parking Services Parking Services Advising & Career Development Ctr Advising & Career Development Ctr	Athletics WKU Store WKU Store Intercultural & Student Engagement	Advising & Career Development Ctr Mahurin Honors College Center for R&D Registrar's Office Mahurin Honors College Athletics	Academic Affairs & Provost's Office Academic Affairs & Provost's Office Admissions Office Infrastructure & Ops - Network Athletics	KIIS  KIIS  Application & Prgm Services  Athletics  Public Health  Talent Search  Educational Enhancement Programs  Physics & Astronomy  Educational Enhancement Programs  Public Health  School of Nursing and Allied Health  School of Nursing and Allied Health  KIIS  Music  Transit Services  Knicely Conference Center	Department
Kristina P. Gamble Chester Bryant McNulty Chester Bryant McNulty Taylor Hillard Brandt Taylor Hillard Brandt	Kristina M. Griffin Sarah Kathryn Sears Sarah Kathryn Sears Kristina P. Gamble	Kathleen Suzanne Fineout Sweene: Senior Academic Advisor Sara Renee Moody Amanda Jo Lee Amanda Jo Lee Administrative Assistant Jessica McCray Dorris Meagan Leigh Chapman Meagan Leigh Chapman Joshua Ryan Peterson Assistant Director, Equipa	Robert Hale Molly Beth Kerby Allison Leigh Campbell Robert A. Renfrow Craig Douglas Bere	Maria Canning Haley Ann McTaggart Kirk M. Laughlin Benjamin Anthony Hayden Vashon Sanchez Wells Cres'Sena Shanae Thomas Adrian Rae Tribble Collins Christopher Chad Chandler Joanna Maria Shake Marina D. Rust Teresa Marie Flanigan Susan Marie Ausbrooks Heather M Barna Jennifer Elizabeth Paul Tommy Joe Bray Charles Bryar Duncan	Employee
Program Coordinator Supervisor, Event Operations Supervisor, Event Operations Academic Advisor Academic Advisor	Director of Operations Marketing Coordinator Marketing Coordinator Program Coordinator	Senior Academic Advisor Academic Advisor Administrative Assistant Coordinator, Curriculum Academic Advisor Assistant Director, Equipment	Asse Provost, Fac & Acad Exc Asst Provost, Inst Effectvness Asst. Director, Recruitment Network Specialist Assistant Coach	Assistant Director, KIIS Specialist, KIIS Adm & Enrimnt Web Developer I, Front-End Dir, Equipment Operations Academic Services Coordinator Academic Coordinator Academic Coordinator Specialist, Planetarium Academic Coordinator Program Support Specialist Office Associate Office Associate Specialist, KIIS Mktg & Design Office Coordinator Transit Driver Supervisor Events Associate	Title
07/01/2020 01/06/2020 04/01/2020 02/15/2020 07/01/2020	03/01/2020 01/06/2020 07/01/2020 03/01/2020	02/01/2020 02/20/2020 01/01/2020 02/17/2020 03/01/2020 03/01/2020	01/01/2020 01/27/2020 01/21/2020 03/16/2020 03/01/2020	01/01/2020 01/01/2020 01/01/2020 02/01/2020 07/01/2020 01/01/2020 01/01/2020 01/01/2020 01/01/2020 07/01/2020 07/01/2020 07/01/2020 07/01/2020 07/01/2020 07/01/2020 07/01/2020 07/01/2020	Effective Date
42,456.00 36,360.00 40,008.00 30,000.00 38,640.00	51,036.00 40,618.50 48,750.00 37,452.00	35,568.00 39,492.00 33,036.00 40,536.00 33,364.50 \$15.00/hr	107,028.00 62,472.00 51,144.00 48,096.00 40,740.00	40,632.00 34,344.00 57,000.00 46,716.00 39,420.00 37,980.00 37,440.00 16,508.00 36,084.00 32,994.00 27,312.00 26,481.00 \$13.00/hr \$12.50/hr \$12.50/hr	Current Rate/Salary
37,452.00 Temporary Kate Increase End 40,008.00 Temporary Rate Increase Begin 36,360.00 Temporary Rate Increase End 38,640.00 Temporary Rate Increase Begin 30,000.00 Temporary Rate Increase End		40,536.00 Transfer 39,864.00 Transfer 39,000.00 Transfer 38,004.00 Transfer 36,708.00 Transfer 35,568.00 Transfer	140,004.00 Transfer 97,476.00 Transfer 54,852.00 Transfer 54,504.00 Transfer 50,004.00 Transfer		Proposed Type Action Rate/Salary
RD RD E&G	E&G Aux Aux E&G	E&G RD RE E&G E&G	E&G E&G E&G E&G	RD RD E&G E&G Grant Grant E&G Grant E&G RD E&G RD RD	Funding Source

Salary Increase Reason

# Completed Staff Personnel Actions Subject to Board Approval Entered January 6, 2020 through March 15, 2020

Transit Services	Office of Research & Creative Act.	Instructional Design and Technology	Application & Prgm Services	Men's Football	Men's Football	Men's Football	Men's Football	Men's Football	Men's Football	Housing & Residence Life	Housing & Residence Life	Housing & Residence Life	Housing & Residence Life	Parking Services	Parking Services	Advising & Career Development Ctr	Advising & Career Development Ctr	Advising & Career Development Ctr	Advising & Career Development Ctr	Department							
Angela Lea Whittemore	Levins Thomas Fancher	Carley White Devore	Shannon O Bryan	Russell K Oliver	Thomas C Brown	Maxey Harris Bryson	Morton Russell Martin	Kurt William Felten	y Andrew David Swanson	Debra Thrasher DeArmond	Kenneth Earl Martin	Zachary Gene Lankford	Christopher Jovon Chestnut	Andrew Clayton LaRussa	Jackson Bryan Ellis	Clayton O. White	Shawnice Elaine Whitfield	Shawnice Elaine Whitfield	Erik Christian Thomas	Erik Christian Thomas	Eva M. Epting	Eva M. Epting	r Anna Elizabeth Meany	r Anna Elizabeth Meany	r Ryan Donald Wilson	r Ryan Donald Wilson	Employee
Transit Driver I	Marketing Specialist	Instructional Support Spec.	Application/Progrmr Analyst I	Assistant Coach	Assistant Coach	Assistant Coach	Assistant Coach	Assistant Coach	Defensive Coordinator	Asst Residence Hall Director	Asst Residence Hall Director	Asst Residence Hall Director	Asst Residence Hall Director	Parking Enforcement Officer	Parking Enforcement Officer	Career Counselor	Career Counselor	Academic Advisor	Academic Advisor	Title							
01/01/2020	01/01/2020	01/01/2020	01/01/2020	01/01/2020	01/01/2020	01/01/2020	01/01/2020	01/01/2020	03/01/2020	01/01/2020	01/01/2020	01/01/2020	01/01/2020	01/01/2020	01/01/2020	01/01/2020	07/01/2020	01/06/2020	07/01/2020	01/06/2020	07/01/2020	01/16/2020	07/01/2020	01/01/2020	06/01/2020	02/01/2020	Effective Date
25,350.00	25,350.00	25,350.00	25,740.00	26,208.00	27,261.00	27,553.50	27,787.50	36,072.00	41,256.00	48,000.00	55,008.00	60,000.00	60,000.00	90,000.00	225,000.00	250,008.00	24,480.00	17,004.00	24,480.00	17,004.00	26,325.00	23,887.50	37,200.00	30,000.00	38,640.00	30,000.00	Current Rate/Salary
27,378.00 Salary Increase	27,378.00 Salary Increase	27,378.00 Salary Increase	27,807.00 Salary Increase	28,567.50 Salary Increase	29,718.00 Salary increase	30,030.00 Salary Increase	30,576.00 Salary Increase	41,076.00 Salary increase	45,384.00 Salary Increase	53,004.00 Salary Increase	70,008.00 Salary Increase	70,008.00 Salary Increase	70,008.00 Salary Increase	100,008.00 Salary Increase	250,008.00 Salary Increase	295,008.00 Salary Increase	17,004.00 Temporary Rate Increase End	24,480.00 Temporary Rate Increase Begin	17,004.00 Temporary Rate Increase End	24,480.00 Temporary Rate Increase Begin	23,887.50 Temporary Rate Increase End	26,325.00 Temporary Rate Increase Begin	30,000.00 Temporary Rate Increase End	37,200.00 Temporary Rate Increase Begin	30,000.00 Temporary Rate Increase End	38,640.00 Temporary Rate Increase Begin	Proposed Type Action Rate/Salary
E&G	Split	RJ	E&G	FDN	FDN	FDN	FDN	FDN	FDN	Aux	Aux	Aux	Aux	RD	RD	E&G	E&G	E&G	E&G	Funding Source							
MKTEQ	MKTEQ	MKTEQ	OTHSI	OTHSI	OTHSI	OTHSI	OTHSI	OTHSI											Salary Increase Reason								

# Explanation for Salary Increases Greater Than \$5,000

Annual salary will be adjusted to \$53004 effective 1/01/2020. This is a equity adjustment to address departmental salary

Debra Thrasher DeArmond

Kurt William Felten

Clayton O. White

Jackson Bryan Ellis

Andrew Clayton LaRussa

Christopher Jovon Chestnut

Kenneth Earl Martin Zachary Gene Lankford

compression.

Salary increase was awarded in an attempt to resolve compression issues.

staff departures. No new funds from the state budget were used for these increases. These increases in pay are the result of a re-structuring of responsibilities and are funded by a re-allocation of funds due to some

### Completed Staff Stipend Actions Subject to Board Approval Entered January 6, 2020 through March 15, 2020

Department	Name Melissa Fave Flowers	<b>Start Date</b> 1/1/2020	<b>End Date</b> 3/31/2020	<b>Amount</b> 1,200
Advising & Career Development Cir Communication Sciences & Disorders	Caroline Alexander Hudson	1/27/2020	Cn L	5/15/2020
Dean College of Education	Thomas Alan Stewart	2/1/2020		6/30/2020
Student Financial Assistance	Lois Oates Tidwell	1/1/2020		6/30/2020
Student Financial Assistance	Lois Oates Tidwell	1/1/2020		6/30/2020
WKU Store	John Bradley Hornal	1/6/2020		6/30/2020

Department  Public Radio Services  Public Radio Services  Public Radio Services  Public Radio Services  School of Kinesiology, Rec. & Sport  School of Kinesiology, Rec. & Sport  School of Kinesiology, Rec. & Sport	Employee  Holderfield, Laura S  Holderfield, Laura S  Holderfield, Laura S  Holderfield, Laura S  Total  Smith, Jason R.  Smith, Jason R.  Smith, Jason R.  Smith, Jason R.	Title  Coordinator. Corporate Support Coordinator. Corporate Support Coordinator. Corporate Support Coordinator. Corporate Support Computer Operations Specialist Computer Operations Specialist Computer Operations Specialist	Effective Date 1/15/2020 2/14/2020 3/13/2020 1/31/2020 1/31/2020 2/28/2020 3/31/2020	Amount 3,353.26 1,709.07 1,061.33 6,123.66 2,957.00 1,478.50 1,478.50 5,914.00	Payment Type Supplemental Pay Supplemental Pay Supplemental Pay Consulting Consulting Consulting
School of Kinesiology, Rec. & Sport School of Kinesiology, Rec. & Sport School of Kinesiology, Rec. & Sport	Wood, James Dexter Wood, James Dexter Wood, James Dexter Wood, James Dexter	Systems Administrator I Systems Administrator I Systems Administrator I	1/31/2020 2/28/2020 3/31/2020	2,870.00 1,435.00 1,435.00 5,740.00	Consulting Consulting Consulting
Winter Session	Burris, Stuart Campbell Burris, Stuart Campbell Total	Part-Time Faculty	1/31/2020	4,800.00 4,800.00	Winter Teaching Pay
Ed. Admin., Leadership & Research  Ed. Admin., Leadership & Research	Plemons, Rheanna Painter Plemons, Rheanna Painter	Part-Time Faculty Part-Time Faculty	2/28/2020 2/28/2020	1,068.00 1,068.00	Faculty Part Time Faculty Part Time
Ed. Admin., Leadership & Research	Plemons, Rheanna Painter	Part-Time Faculty	3/31/2020	1,068.00	Faculty Part Time
Ed. Admin., Leadership & Research	Plemons, Rheanna Painter Plemons, Rheanna Painter Total	Part-Time Faculty	3/31/2020	4,272.00	Faculty Part Time
Women's Volleyball	Griffin, Kristina M. Griffin, Kristina M. Total	Director of Operations	3/27/2020	4,253.00 4,253.00	Supplemental Pay
Communication Sciences & Disorders	Hudson, Caroline Alexander	Part-Time Faculty	2/28/2020	534.00	Faculty Part Time
Communication Sciences & Disorders	Hudson, Caroline Alexander	Part-Time Faculty	3/31/2020 1/31/2020	534.00 2.736.00	Faculty Part Time Winter Teaching Pay
winter session	Hudson, Caroline Alexander Total	A III. A SALES A ROBERTY		3,804.00	
Geography & Geology	Oliver, David Earl	Part-Time Faculty	3/31/2020	1,140.00	Faculty Part Time
Winter Session	Oliver, David Earl Total	Fail I may I about		3,420,00	17 miles (18 miles)
Agriculture & Food Science	Rowland, Naomi Smith	Part-Time Faculty	2/28/2020	534.00	Faculty Part Time
Agriculture & Food Science	Rowland, Naomi Smith	Part-Time Faculty	3/31/2020	534.00	Faculty Part Time
Winter Session	Rowland, Naomi Smith  Rowland, Naomi Smith Total	Part-Time Faculty	1/31/2020	2,136.00 3,204.00	Winter Teaching Pay
Agencies	Bedard, Robert Raymond	Coord, Budgets & Resources	1/31/2020	3,000.00	Supplemental Pay
Catago of Nancisco and Allied Yanith	Bedard, Robert Raymond Total	Part Time Faculty	2/28/2020	3,000.00 1,500.00	Faculty Part Time
School of Nursing and Allied Health	Kilgore. Renee Fuqua	Part-Time Faculty	3/31/2020	1,500.00	Faculty Part Time
College Heights Herald	Kilgore, Rence Fuqua Total Hoaeland. William Pierce	Manager, Advertising and Sales	1/31/2020	3,000.00 518.81	Supplemental Pay
College Heights Herald	Hoagland, William Flerce	Managat, Advertising and sales	110112000	0.00	rddno

	Director of Athletics		Director of Athletics		Director of Athletics		Director of Athletics		Director of Athletics		Director of Athletics		Infrastructure & Ops - AVS	Infrastructure & Ops - AVS	Infrastructure & Ops - AVS		Campus and Community Events		Cohort Programs		Applied Human Sciences	Applied Human Sciences	Applied Human Sciences		Director of Athletics		Agencies		Director of Athletics		Information Systems	Information Systems	Ed. Admin., Leadership & Research	Ed. Admin., Leadership & Research		College Heights Herald	College Heights Herald	Department	
Knutson, Gina E Total	Knutson, Gina E	Higgins, Olivia Ann Total	Higgins, Olivia Ann	Greenwell, Zachary Marshall Total	Greenwell, Zachary Marshall	Gaddie, Micheal Ray Total	Gaddie, Micheal Ray	Forsythe, Leslie D. Total	Forsythe, Leslie D.	Clark, James E. Total	Clark, James E.	Rexing, Justin Shaun Total	Rexing, Justin Shaun	Rexing, Justin Shaun	Rexing, Justin Shaun	Smith, Jeffrey Alan Total	Smith, Jeffrey Alan	Breedlove, Lynette Total	Breedlove, Lynette	Meyer, Sherri Renee Total	Meyer, Sherri Renee	Meyer, Sherri Renee	Meyer, Sherri Renee	Morrison, James Matthew Total	Morrison, James Matthew	Byerly, Robin Sue Total	Byerly, Robin Sue	Biggs, Allan Craig Total	Biggs, Allan Craig	Kirchner, Anthony J. Total	Kirchner, Anthony J.	Kirchner, Anthony J.	Kirchner, Anthony J.	Kirchner, Anthony J.	Hoagland, William Pierce Total	Hoagland, William Pierce	Hoagland, William Pierce	Employee	
	Asst to the Athletics Dir/SWA		Director of Marketing		Dir, Comm & Media Relations		Assc Athletic Dir/Sports Med		Dir, Ath Faclts & Event Mgmt		Associate Director		AV Systems Engineer	AV Systems Engineer	AV Systems Engineer		Technical Dir/AV Coordinator		Director		Part-Time Faculty	Part-Time Faculty	Part-Time Faculty		Asst Athletic Dir, Ticket Ops		Program Coordinator		Assc Athletics Dir/Fac & Tkts		Part-Time Faculty	Part-Time Faculty	Part-Time Faculty	Part-Time Faculty		Manager, Advertising and Sales	Manager, Advertising and Sales	Title	
	2/28/2020		2/28/2020		2/28/2020		2/28/2020		2/28/2020		2/28/2020		3/31/2020	2/28/2020	1/31/2020		2/28/2020		1/31/2020		3/31/2020	3/13/2020	2/28/2020		2/28/2020		1/31/2020		2/28/2020		3/31/2020	2/28/2020	3/31/2020	2/28/2020		3/31/2020	2/28/2020	Effective Date	
2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,286.00	594.00	720.00	972.00	2,381.25	2,381.25	2,400.00	2,400.00	2,403.00	801.00	801.00	801.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,540.00	700.00	700.00	570.00	570.00	2,788.58	2,039.38	230.39	Amount	
	Supplemental Pay		Supplemental Pay		Supplemental Pay		Supplemental Pay		Supplemental Pay		Supplemental Pay		Supplemental Pay	Supplemental Pay	Supplemental Pay		Supplemental Pay		Supplemental Pay		Faculty Part Time	Faculty Part Time	Faculty Part Time		Supplemental Pay		Supplemental Pay		Supplemental Pay		Faculty Part Time	Faculty Part Time	Faculty Part Time	Faculty Part Time		Supplemental Pay	Supplemental Pay	Payment Type	
	E&G		E&G		E&G		E&G		E&G		E&G		E&G	E&G	E&G		RD		RD		E&G	E&G	E&G		E&G		RD		E&G		E&G	E&G	E&G	E&G		RD	RD	Funding Source	

Department	Employee	Title	Effective Date	Amount	Payment Type	Funding Source
Director of Athletics	Magill, Randall Wade	Assc Ath Dir/Business Affairs	2/28/2020	2,000.00	Supplemental Pay	E&G
	Magill, Randall Wade Total			2,000.00		
Director of Athletics	McCammon, John Daryl	Associate Director	2/28/2020	2,000.00	Supplemental Pay	E&G
	McCammon, John Daryl Total			2,000.00		
Winter Session	Adams, Anita Ann	Part-Time Faculty	1/31/2020	1,650.00	Winter Teaching Pay	B
	Adams, Anita Ann Total			1,650.00		
Geography & Geology	Oglesby, Jonathan Le Mar	Part-Time Faculty	2/28/2020	534.00	Faculty Part Time	E&G
Geography & Geology	Oglesby, Jonathan Le Mar	Part-Time Faculty	3/13/2020	534.00	Faculty Part Time	E&G
Geography & Geology	Oglesby, Jonathan Le Mar	Part-Time Faculty	3/31/2020	534.00	Faculty Part Time	E&G
	Oglesby, Jonathan Le Mar Total			1.602.00		
Accounting	Glass, Heather Lynne	Part-Time Faculty	2/28/2020	800.00	Faculty Part Time	E&G
Accounting	Glass, Heather Lynne	Part-Time Faculty	3/31/2020	800.00	Faculty Part Time	E&G
	Glass, Heather Lynne Total			1,600.00		
Accounting	Miller, Jennifer Dragoo	Part-Time Faculty	2/28/2020	800.00	Faculty Part Time	E&G
Accounting	Miller, Jennifer Dragoo	Part-Time Faculty	3/31/2020	800.00	Faculty Part Time	E&G
	Miller, Jennifer Dragoo Total			1,600.00		
School-Engineering & Apl. Sciences	Baker, Tyler Amon	Part-Time Faculty	2/28/2020	750.00	Faculty Part Time	E&G
School-Engineering & Apl. Sciences	Baker, Tyler Amon	Part-Time Faculty	3/31/2020	750.00	Faculty Part Time	E&G
	Baker, Tyler Amon Total			1,500.00		
SON Contract Programs	Collins, Rebecca Sue	Part-Time Faculty	2/28/2020	750.00	Faculty Part Time	RD
SON Contract Programs	Collins, Rebecca Sue	Part-Time Faculty	3/31/2020	750.00	Faculty Part Time	F
	Collins, Rebecca Sue Total			1,500.00		
Dual Credit	Helbig, Tuesdi Leigh	Director	2/28/2020	1,500.00	Supplemental Pay	RD
	Helbig, Tuesdi Leigh Total			1,500.00		
Chemistry	Pesterfield, Alicia Lynn	Part-Time Faculty	2/28/2020	500.00	Faculty Part Time	E&G
Chemistry	Pesterfield, Alicia Lynn	Part-Time Faculty	3/13/2020	500.00	Faculty Part Time	E&G
Chemistry	Pesterfield, Alicia Lynn	Part-Time Faculty	3/31/2020	500.00	Faculty Part Time	E&G
	Pesterfield, Alicia Lynn Total			1,500.00		
Infrastructure & Ops - AVS	Hughes, William Todd	AV Systems Engineer	1/31/2020	342.00	Supplemental Pay	E&G
Infrastructure & Ops - AVS	Hughes, William Todd	AV Systems Engineer	2/28/2020	324.00	Supplemental Pay	E&G
Infrastructure & Ops - AVS	Hughes, William Todd	AV Systems Engineer	3/31/2020	774.00	Supplemental Pay	E&G
	Hughes, William Todd Total			1,440.00		
Center for Gifted Studies	Spaulding, Aurelia Renae	Coord, Communications & Mrktg	3/31/2020	600.00	Supplemental Pay	RD
Ed. Admin., Leadership & Research	Spaulding, Aurelia Renae	Part-Time Faculty	2/28/2020	267.00	Faculty Part Time	E&G
Ed. Admin., Leadership & Research	Spaulding, Aurelia Renae	Part-Time Faculty	3/13/2020	267.00	Faculty Part Time	E&G
Ed. Admin., Leadership & Research	Spaulding. Aurelia Renae	Part-Time Faculty	3/31/2020	267.00	Faculty Part Time	E&G
	Spaulding, Aurelia Renae Total			1,401.00		
Economics	Broadbent, Scott B.	Part-Time Faculty	2/28/2020	700.00	Faculty Part Time	E&G

	Director of Athletics		Director of Athletics		Director of Athletics		Director of Athletics		Director of Athletics		Management	Management	Management		Sociology & Criminology	Sociology & Criminology		Agriculture & Food Science	Agriculture & Food Science		School of Professional Studies		WKU - E-town/Fort Knox	WKU - E-town/Fort Knox		Social Work	Social Work		Communication Sciences & Disorders	Communication Sciences & Disorders		WKU - Owensboro	WKU - Owensboro	WKU - Owensboro	Department			
															OEV (20	ogy		ience	ience		Studies	Studies	Studies	Studies		лох	лох					ces & Disorders	ces & Disorders					
Fry, Derek L Total	Fry, Derek L	Erwin, John Robert Total	Erwin, John Robert	Engle, Sydney Maric Total	Engle, Sydney Marie	Bowdy, Michael Christian Total	Bowdy, Michael Christian	Aliota, Thomas Joseph Total	Aliota, Thomas Joseph	Gish, Stacey Durbin Total	Gish, Stacey Durbin	Gish, Stacey Durbin	Gish, Stacey Durbin	Ossello, Lauren Harrell Total	Ossello, Lauren Harrell	Ossello, Lauren Harrell	Netthisinghe, Annesly Total	Netthisinghe, Annesly	Netthisinghe, Annesly	Meredith, Rita Rose Total	Meredith, Rita Rose	Meredith, Rita Rose	Meredith, Rita Rose	Meredith. Rita Rose	Ledford, Lorraine Gail Total	Ledford, Lorraine Gail	Ledford, Lorraine Gail	Hines, Monica Gayle Total	Hines, Monica Gayle	Hines, Monica Gayle	Hardison, April Dawn Total	Hardison, April Dawn	Hardison, April Dawn	Dorth, Kevin Earl Total	Dorth, Kevin Earl	Dorth, Kevin Earl	Dorth, Kevin Earl	Employee
	Creative Content Producer		Assistant Athletic Trainer		Donor Relations Coordinator		Assistant Athletics Trainer		Director, Marketing		Part-Time Faculty	Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	Part-Time Faculty	Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	Part-Time Faculty	Part-Time Faculty	Title
	2/28/2020		2/28/2020		2/28/2020		2/28/2020		2/28/2020		3/31/2020	3/13/2020	2/28/2020		3/31/2020	2/28/2020		3/31/2020	2/28/2020		3/31/2020	3/13/2020	2/28/2020	2/14/2020		3/31/2020	2/28/2020		3/31/2020	2/28/2020		3/31/2020	2/28/2020		3/31/2020	3/13/2020	2/28/2020	Effective Date
1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,050.00	350.00	350.00	350.00	1,068.00	534.00	534.00	1,068.00	534.00	534.00	1,068.00	267.00	267.00	267.00	267.00	1,068.00	534.00	534.00	1,068.00	534.00	534.00	1,068.00	534.00	534.00	1,068.00	267.00	267.00	267.00	Amount
	Supplemental Pay		Supplemental Pay		Supplemental Pay		Supplemental Pay		Supplemental Pay		Faculty Part Time	Faculty Part Time	Faculty Part Time		Faculty Part Time	Faculty Part Time		Faculty Part Time	Faculty Part Time		Faculty Part Time	Faculty Part Time	Faculty Part Time	Faculty Part Time		Faculty Part Time	Faculty Part Time		Faculty Part Time	Faculty Part Time		Faculty Part Time	Faculty Part Time		Faculty Part Time	Faculty Part Time	Faculty Part Time	Payment Type
	E&G		E&G		E&G		E&G		E&G		E&G	E&G	E&G		E&C	E&G		E&G	E&G		E&G	E&G	E&G	E&G		E&G	E&G		E&G	E&G		E&G	E&G		E&G	E&G	E&0	Funding Source

	Dual Credit		Dual Credit		Ed. Admin., L	Ed. Admin., L		Biology	Biology	Biology		Non Profit Administration	Non Profit Administration		School of Kine	School of Kine		Dual Credit	Dual Credit		Director of Athletics		Director of Athletics		Strength & Conditioning		Director of Athletics		Director of Athletics		Director of Athletics		Director of Athletics		Director of Athletics		Director of Athletics	Department
					Ed. Admin., Leadership & Research	Ed. Admin., Leadership & Research						ministration	ministration		School of Kinesiology, Rec. & Sport	School of Kinesiology, Rec. & Sport					hletics		hletics		nditioning		hletics		hletics		hletics		hletics		hletics		hletics	<b>#</b>
Tinker, Rebecca L. Total	Tinker, Rebecca L.	Pierce, Doris Elizabeth Total	Pierce, Doris Elizabeth	Johnson, Kent A. Total	Johnson, Kent A.	Johnson, Kent A.	Clauson, John Mark Total	Clauson, John Mark	Clauson, John Mark	Clauson, John Mark	Steenbergen, Krista Shartzer Total	Steenbergen, Krista Shartzer	Steenbergen, Krista Shartzer	Murphy, Jarrett Hall Total	Murphy, Jarrett Hall	Murphy, Jarrett Hall	Dearbone, Ryan Total	Dearbone, Ryan	Dearbone, Ryan	Vincent, Brandon S Total	Vincent, Brandon S	Vick, Parker Hallman Total	Vick, Parker Hallman	Stephanski, John Selbert Total	Stephanski, John Selbert	Mulligan, Jordan Lillic-Anne Total	Mulligan. Jordan Lillie-Anne	Mercer, Adam Ross Total	Mercer, Adam Ross	Locke, Logan Christopher Total	Locke, Logan Christopher	Leifheit, Jessica Lauren Total	Leifheit, Jessica Lauren	Keenan, Matthew Clay Total	Keenan, Matthew Clay	Fyalkowski, Bryan Freund Total	Fyalkowski, Bryan Freund	Employee
	Associate Director		Staff Psychologist		Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	Part-Time Faculty		Coordinator, Ticket Operations		Coord, Facilities & Event Mgmt		Strength & Conditioning Coach		Coordinator, Media Relations		Coordinator, Ticket Sales		Assistant Director, Marketing		Coord, Ath Comm/ Media Ritns		Coord, Ath Com/Media Relations		Asst Dir, Athl Com/Media Rltns	Title
	2/28/2020		2/28/2020		3/31/2020	2/28/2020		3/31/2020	3/13/2020	2/28/2020		3/31/2020	2/28/2020		3/31/2020	2/28/2020		3/31/2020	2/28/2020		2/28/2020		2/28/2020		2/28/2020		2/28/2020		2/28/2020		2/28/2020		2/28/2020		2/28/2020		2/28/2020	Effective Date
800.00	800.00	800.00	800.00	846.00	423.00	423.00	855.00	285.00	285.00	285.00	920.00	460.00	460.00	920.00	460.00	460.00	920.00	460.00	460.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000,00	1,000.00	1,000.00	1,000.00	1,000.00	Amount
	Supplemental Pay		Supplemental Pay		Faculty Part Time	Faculty Part Time		Faculty Part Time	Faculty Part Time	Faculty Part Time		Faculty Part Time	Faculty Part Time		Faculty Part Time	Faculty Part Time		Faculty Part Time	Faculty Part Time		Supplemental Pay		Supplemental Pay		Supplemental Pay		Supplemental Pay		Supplemental Pay		Supplemental Pay		Supplemental Pay		Supplemental Pay		Supplemental Pay	Payment Type
	RD		RD		E&G	E&G		E&G	E&G	E&G		E&G	E&G		E&G	E&G		RD	RD		E&G		E&G		E&G		E&G		E&G		E&G		E&G		E&G		E&G	Funding Source

7

* 1 Line Donney Donney			Kentucky Museum		Health & Fitness Lab		Kentucky Museum		Athletic Facilities		Health & Fitness Lab	Health & Fitness Lab	Health & Fitness Lab		Arena Management		Kentucky Museum		Sponsored Programs		Dean Gordon Ford College Business		Lifelong Learning		South Central AHEC		F&A - Incentive - Research		Ed. Admin., Leadership & Research	Ed. Admin., Leadership & Research	Ed. Admin., Leadership & Research		School of Kinesiology, Rec. & Sport	School of Kinesiology, Rec. & Sport	School of Kincsiology, Rec. & Sport	Department
	Grand Total	Grismore, John C. Total	Grismore, John C.	Sorentino, Christina Marie Total	Sorentino, Christina Marie	Schulte, Donna Ogden Total	Schulte, Donna Ogden	Rey, Stephen Van Total	Rcy, Stephen Van	Rivas, Julia Margarita Total	Rivas, Julia Margarita	Rivas, Julia Margarita	Rivas, Julia Margarita	Goodman, Rachel Manning Total	Goodman, Rachel Manning	Kellersberger, Kirsten Lenore Total	Kellersberger, Kirsten Lenore	Muchmore, Mary Kathleen Total	Muchmore, Mary Kathleen	Jewell, Amy Blankenship Total	Jewell, Amy Blankenship	Crowe, Peggy Ann Total	Crowe, Peggy Ann	Browning, Eric LeRoy Total	Browning, Eric LeRoy	Owens, Kristeen Ann Total	Owens, Kristeen Ann	Weaver, Mary Catherine Total	Weaver, Mary Catherine	Weaver, Mary Catherine	Weaver, Mary Catherine	Wilson, Dustin R. Total	Wilson, Dustin R.	Wilson, Dustin R.	Wilson, Dustin R.	Employee
			Manager, Post Office		Fitness Coordinator		Office Associate		Director		Coord/MinorityTchrRecruitment	Coord/MinorityTchrRecruitment	Coord/MinorityTchrRecruitment		Dir/Campus & Community Events		Academic Advisor		Senior Grants Coordinator		Office Associate		Director		Director, Nursing Labs		Manager, CASHA Center		Part-Time Faculty	Part-Time Faculty	Part-Time Faculty		Part-Time Faculty	Part-Time Faculty	Part-Time Faculty	Title
			3/31/2020		2/28/2020		3/31/2020		2/28/2020		3/31/2020	3/13/2020	2/14/2020		2/28/2020		1/31/2020		1/15/2020		1/31/2020		2/28/2020		2/28/2020		1/31/2020		3/31/2020	3/13/2020	2/28/2020		3/31/2020	3/13/2020	2/28/2020	Effective Date
	147,377.09	50.00	50.00 Awards	68.60	68.60 Supplemental Pay	100.00	100.00 Awards	100.00	100.00 Supplemental Pay	128.00	32,00 Supplemental Pay	80.00 Supplemental Pay	16.00 Supplemental Pay	150.00	150.00 Supplemental Pay	190.00	190.00 Supplemental Pay	200.00	200.00 Supplemental Pay	250.00	250.00 Awards	262.50	262.50 Supplemental Pay	300.00	300.00 Consulting	400.00	400.00 Supplemental Pay	634.50	211.50 Faculty Part Time	211.50 Faculty Part Time	211.50 Faculty Part Time	690.00	230.00 Faculty Part Time	230.00 Faculty Part Time	230.00 Faculty Part Time	Amount Payment Type
			E&G		Grant		E&G		E&G		E&G	E&G	E&G		RD.		E&G		Grant		E&G		B		Grant		E&G		E&G	E&G	E&G		E&G	E&G	E&G	Funding Source

<sup>\*</sup>Funding Source Codes: E&G - Education and General Grant - Grant Funded Aux - Auxiliary

### Funding Source Codes:

E&G - Education and General

Grant - Grant Funded

Aux - Auxiliary

RD - Revenue Dependent

Split - Split between sources

FDN - Foundation

### Salary increase Codes:

**ADDED** - Added Duties

**DEGRE** - Degree

DFMCP - Dept of Facilities Mgmt Career Path Program

MKTEQ - Market Equity

MSGIN - Minimum Salary Grade Increase

REORG - Departmental Reorganization

OTHSI - Other Salary Increase

### Action Definitions:

INITIAL APPOINTMENT - Used when an employee is added to payroll for the first time.

REAPPOINTMENT - Used when an employee comes to the end date of an appointment and is continued in the same position. Used only when there is no break in employment.

REHIRE - Used when an employee is rehired following a separation from WKU

REHIRE OF A RETIREE - Used when a WKU retired employee is rehired.

ADDED DUTIES - Used when an employee receives a salary increase due to added responsibilites in their job but when their job is not reclassified

DEGREE - Used when an employee receives a degree resulting in an increase to their base salary or payment of a lump sum

DFMCP - Used when an employee receives a salary increase due to participation in the Dept of Facilities Mgmt Career Path Program

MARKET/EQUITY INCREASE - Used when an employee receives a salary increase as the result of market or equity factors.

MSGIN - Used when an employee receives a salary increase in order to reach the range of the assigned salary grade.

OTHER SALARY INCREASE - Used when an employee receives a salary increase due to reasons not covered by other salary increase reason codes

FISCAL YEAR RATE INCREASE - Used when a rate increase is effective July 1.

RECLASSIFICATION - Used when an employee's job title, salary grade and/or salary are changed as the result of a material increase in duties/responsibilities

REORGANIZATION - Used when an employee receives a salary increase as the result of a departmental reorganization

FISCAL YEAR SALARY INCREASE - Used when a salary increase is effective on July 1.

STATUS CHANGE - used when an employee changes part time/full time status or temporary/ongoing status.

TRANSFER - Used when an employee moves from one position to another position regardless of department and/or salary change.

STIPEND - Compensation that is in addition to base pay for a finite period and typically associated with increased job responsibilities

### BARNES AND NOBLE COLLEGE FOR THE PRIVATIZATION OF THE WKU STORE

### REQUEST:

Approval and authorization for the University to enter into an agreement with Barnes & Noble College for the purpose of privatization of the WKU Store bookstore operation.

### FACTS:

Western Kentucky University made the recommendation to President Caboni to explore privatization of the WKU Store operation as part of ongoing investigations of budget reduction and revenue generating opportunities on campus. The WKU Store staff were informed in October, 2019, that the University was proceeding with a Request for Proposals (RFP) soliciting proposals for the privatization of the bookstore operation.

The RFP, which was released in November, 2019, sought qualified vendors "with an established record of providing high quality, innovative campus Store services in the higher education market. All offerors must demonstrate a visionary plan for the future of the WKU Store and will be evaluated on enhanced services and financial options available to the university." Responses were due in January and presentations to the RFP Committee were held shortly thereafter. The WKU Store presented to the Committee in February, 2020.

In March, 2020, the RFP Committee determined that outsourcing the WKU Store operations was appropriate and recommended Barnes and Noble College to President Timothy Caboni as the preferred vendor. This recommendation was based on the additional services Barnes & Noble College could bring to the WKU Community, including a full-featured app and 24/7 support to faculty during the textbook adoption cycle, and their ability to generate new revenues by capturing a larger segment of the online and retail market. Barnes and Noble College also offered stronger employment opportunities for existing WKU Store staff than the other respondents.

In late March, the WKU Store staff were informed of the recommendation. Susan Howarth, EVP for Strategy, Operations and Finance, announced the recommendation to the campus community. Presentations to each of the Faculty, Staff and Student governing bodies were made in late March and early April to gather feedback from the campus community. The final decision was made by President Timothy Caboni in early April.

### **BUDGETARY IMPLICATIONS:**

Privatization of the WKU Store removes \$7M in operational expenses from the University Budget. Based on the RFP response, we expect \$350,000 in one-time unrestricted contributions, \$15,000 annual textbook scholarships, \$1,000,000 guaranteed revenue for year 1 of the contract, and 90% annual commissionable sales from previous fiscal year for the remainder of the contract. Sales vary due to many factors, including enrollment and market conditions; however, Barnes & Noble College expects to generate a 7% increase in revenue due to increasing market share. Internal financial analyses project Barnes & Noble College will generate approximately \$300,000 more per year when taking into account expected increased sales. The contract will be for ten years.

### **RECOMMENDATION:**

President Timothy C. Caboni recommends that the Board of Regents approve privatization of the WKU Store bookstore operations with Barnes and Noble College as the preferred vendor.

### **MOTION:**

Approval of privatization of the WKU Store bookstore operations with Barnes and Noble College as the preferred vendor.

Western Kentucky University

Division of Strategy, Operations and Finance Potter Hall Bowling Green, KY 42101

Susan Howarth Executive Vice President for Strategy, Operations and Finance Phone: 270-745-2434 susan.howarth@wku.edu

### Memorandum

To:

Dr. Timothy C. Caboni

President

From:

Susan Howarth

Executive Vice President for Strategy, Operations and Finance

Date:

April 6, 2020

Subject:

Privatization of the WKU Store

I am recommending the privatization of the WKU Store campus bookstore operation. This recommendation is being made after soliciting and evaluating bids from the private sector for operating an on-campus bookstore operation. As set forth in the Administrative Regulations for KRS 45A.551, this memorandum serves to address the following points that must be addressed prior to entering into a privatization contract:

- (a) The necessity of the service and the intended goals of the service;
- (b) Problems and inefficiencies existing with the current governmental operation of the service; and
- (c) Whether the service can efficiently be provided by the agency.

### Necessity of the service and the intended goals of the service

Western Kentucky University is accredited by the Southern Association of Colleges and Schools Commission on Colleges to award associate, baccalaureate, masters, specialist, and doctorate degrees. While there are numerous standards that must be met to achieve accreditation, colleges and universities are not required to provide on-campus bookstore operations. While there are several mentions of Student Support Services, none specifically reference campus bookstore operations.

Providing access to class textbooks is broadly considered to be an important component to student success. There are several advantages to providing a campus bookstore operation and WKU has proudly operated an independent campus bookstore operation for 97 years. First, campus bookstore operations have access to Student Information Systems, allowing students to

search for textbooks according to the classes they are enrolled in, as well as being able to bill textbook fees to student accounts. Further, new services such as eBooks and first day access programs provide low cost electronic textbooks that can be linked through the University's BlackBoard learning management system. These integrations are only possible for campus bookstore operations.

Campus bookstore operations are often part of Auxiliary Services and as such are revenue generating centers on campus. Revenues not only cover campus store operations, surplus revenues are returned to the University to support institutional priorities such as building renovation or central services operations.

The goal of a campus bookstore operation is to efficiently manage the campus textbook adoption process for faculty and distribution process for students. The operation acts as a central point of contact for publishers and has the knowledge and experience to effectively negotiate prices and contracts with the publishers. Further, with industry affiliations, the campus store has increased purchasing power to keep textbook prices low. A well run campus bookstore operation is an asset to the institution, improves the student experience, contributes to student success and connects with alumni.

### Problems and inefficiencies existing with the current governmental operation of the service

Over the past decade, the University has experienced year after year of budget cuts that began with the Great Recession of 2008 and continued with declining enrollment up through this year. Recently, the University has had to substantially reduce its operating budget and, while we are in a much stronger position now, we continue to face a challenging budget environment, particularly in light of the current COVID19 pandemic. A request for proposals for the privatization of the campus bookstore operations was created to examine potential cost-saving and revenue-generating opportunities.

Several years ago, WKU successfully recruited new leadership talent that was able to turn an unprofitable operation into a profitable operation within a few years, even with limited resources. Unfortunately, those talented employees were recruited to advancement opportunities at other institutions, which once again left a talent gap at the campus store.

Meanwhile, the business world and the campus bookstore industry have changed rapidly. Private companies have invested millions of dollars in customer facing app and website designs, marketing research, supply chains and operational software. The textbook industry is converting many print publications to digital delivery which offer lower cost access to textbook content and corresponding decreased profit margins for bookstore operations. The rising freshmen class are digital natives and seek their information digitally. We are literally competing with the likes of Amazon, and with our limited resources, we have not been able to stay current with the changing marketplace.

Whether the service can efficiently be provided by the agency

If WKU does not award a contract for privatizing the campus bookstore operation, new searches will need to be completed replace the leadership talent of the Store. To compete with online competitors, the store would need to invest a substantial amount of money to upgrade its inventory management and textbook adoption software and point of sale equipment as well as upgrade the store website and develop new customer focused eCommerce platforms. In addition, the Store would need to strengthen its relationship with both the Alumni Association and Athletics departments to increase market share to WKU fans and alumni. These would require substantial investments in time and money and would eat into the profits the store currently shares with the University. The full implementation of the RAMP budget model would impact profits as well.

### Tangible Benefits of Privatizing the Service

A private operator has the benefit of economies of scale and has the resources available to compete in the open marketplace with the likes of Amazon. Private operators bring new services to campus that are available on the first day of operations that would take our own store years to develop effectively. They have a depth of employee talent that allows them to backfill leadership positions on the campus store operation when leadership changes happen.

### State or Federal Legal Restraints

None.

### Availability of Multiple Qualified and Competitive Private Vendors

A total of 4 vendors responded to the RFP. Three vendors and the WKU Store staff were chosen to present to the RFP Committee. All were qualified to provide the services requested.

### Cost-Benefit Analysis

Privatization will allow WKU to reduce or redirect \$7,000,000 in the annual operating budget for campus. In addition, Barnes & Noble College guarantees \$1,000,000 revenue in Year 1, as well as a \$350,000 unrestricted signing bonus and an annual \$15,000 textbook scholarship. In each successive year, WKU's commission will be 90% of commissionable sales from the previous fiscal year.

Barnes & Noble College has a plan to increase market share by being more competitive in the textbook market against on-line sellers. BNC offers an app which students can use to manage their bookstore account and allows BNC to communicate directly with them to remind them of book rental returns, etc. BNC plans to expand sales of general merchandise by bringing in new merchandise lines, optimizing on-line sales and increasing services to Athletics and Alumni Relations customers. On average, BNC is able to increase revenue by 7% when they take over a new account.

Plan to Assist Employees Adversely Affected by Privatizing the Service

RFP WKU-10224, issued November 15, 2019, includes the following language:

### "4.6.2 Personnel and Staffing Plan

- C. Provide a management and staffing plan including description of staff duties. Briefly describe your personnel policies, hiring policies, and compensation and benefit programs.
- E. Describe how your firm works with existing staff in the transition process and the initial hiring process."

While Barnes & Noble College (BNC) has indicated a desire to hire existing WKU Store, all hiring decisions will be made solely by BNC. The Barnes & Noble College proposed an organizational structure that is similar to WKU Store current staffing levels. They also offer competitive salaries and benefits.

Any WKU Store employees who are not hired by Barnes & Noble College will be eligible to seek alternate positions at WKU and will be given due consideration.

### Process for Monitoring, Evaluating, and Enforcing a Contract

Dr. Jennifer I. Tougas, Interim Vice President for Business Services, will supervise the bookstore contract on behalf of WKU. As such, she will be meeting with the store manager on a bi-weekly schedule and with the regional manager on a monthly schedule to monitor store performance, including but not limited to textbook and general merchandise sales, personnel issues, customer complaints, textbook adoptions, marketing efforts, relationships with Athletics and Alumni Relations, and technology support. Information used to monitor performance will be self-reported through the store operations as well as independent campus surveys and meetings initiated by WKU. The RFP includes language to allow for a termination of the contract for non-performance.

### QUARTERLY INTERNAL AUDIT REPORT

The Western Kentucky University Office of Internal Audit is responsible for periodically reporting to the Finance & Budget Committee on internal audit's performance relative to its audit plan. For the quarterly meeting on April 17, 2020, the Office of Internal Audit is reporting on the following items:

### Completed Projects:

- NCAA Agreed upon Procedures: Internal Audit performed a portion of the Agreed upon Procedures that was to be included in the overall report from the university's external auditors.
- NCAA Football Ticket Reconciliation: Internal Audit conducted the annual review of paid attendance for each home football game, as required by NCAA bylaw 20.9.9.3. The project is included in the audit plan annually. The overall result concluded that the University appears to be compliant with the bylaw requirement.
- Travel Related Expenditures Audit: Internal Audit reviewed the travel expense and reimbursement processes. The result of the audit included six internal control recommendations. The priority level for the recommendations were as follows: three medium and three low.

### In Progress as of 04/08/2020:

- University-Wide Risk Assessment (*in-progress*)
- University Termination Procedures Audit (report drafted)
- 2019 President's Travel & Entertainment Audit (report drafted)
- Professional Development Award Funds Audit (report drafted)
- Revenue Stream Analysis (in-progress)
- IT Risk Assessment Project (in-progress)
- Philanthropy & Alumni Engagement Audit (*in-progress*)

### Upcoming projects:

• Fees for Service Agreements Process Audit

### Ethics & Compliance Hotline:

- Total number of cases reported since installment: 29
- Open cases: 2